

**Inspection Report under the Long-Term Care Homes Act, 2007****Rapport d'inspection en vertu de la Loi de 2007 sur les foyers de soins de longue durée**

**Long-Term Care Operations Division  
Long-Term Care Inspections Branch**  
**Division des opérations relatives aux soins de longue durée**  
**Inspection de soins de longue durée**

Sudbury Service Area Office  
159 Cedar Street Suite 403  
SUDBURY ON P3E 6A5  
Telephone: (705) 564-3130  
Facsimile: (705) 564-3133

Bureau régional de services de Sudbury  
159, rue Cedar Bureau 403  
SUDBURY ON P3E 6A5  
Téléphone: (705) 564-3130  
Télécopieur: (705) 564-3133

**Public Copy/Copie du rapport public**

<b>Report Date(s) / Date(s) du Rapport</b>	<b>Inspection No / No de l'inspection</b>	<b>Log # / No de registre</b>	<b>Type of Inspection / Genre d'inspection</b>
Sep 11, 2020	2020_638542_0015	010830-20	Complaint

**Licensee/Titulaire de permis**

Extendicare (Canada) Inc.  
3000 Steeles Avenue East Suite 103 MARKHAM ON L3R 4T9

**Long-Term Care Home/Foyer de soins de longue durée**

Extendicare York  
333 York Street SUDBURY ON P3E 5J3

**Name of Inspector(s)/Nom de l'inspecteur ou des inspecteurs**

JENNIFER LAURICELLA (542)

**Inspection Summary/Résumé de l'inspection**

**The purpose of this inspection was to conduct a Complaint inspection.**

**This inspection was conducted on the following date(s): August 17-20, 2020.**

**The following intake was inspected on during this Inspection;**

**One intake, related to falls prevention and infection prevention and control.**

**A Critical Incident (CI) Inspection was conducted concurrently with this Inspection.**

**During the course of the inspection, the inspector(s) spoke with the Administrator, the Director of Care (DOC), Assistant Director of Care (ADOC), Registered Nurses (RNs), Registered Practical Nurses (RPNs), Personal Support Workers (PSWs) and residents.**

**The Inspector reviewed relevant health care records, policies and procedures and observed the provision of care provided to the residents.**

**The following Inspection Protocols were used during this inspection:**

**Continence Care and Bowel Management**

**Falls Prevention**

**Infection Prevention and Control**

**During the course of this inspection, Non-Compliances were issued.**

**2 WN(s)**

**1 VPC(s)**

**1 CO(s)**

**0 DR(s)**

**0 WAO(s)**

**Inspection Report under  
the Long-Term Care  
Homes Act, 2007**
**Rapport d'inspection en vertu de  
la Loi de 2007 sur les foyers de  
soins de longue durée**
**NON-COMPLIANCE / NON - RESPECT DES EXIGENCES**
**Legend**

WN – Written Notification  
 VPC – Voluntary Plan of Correction  
 DR – Director Referral  
 CO – Compliance Order  
 WAO – Work and Activity Order

**Légende**

WN – Avis écrit  
 VPC – Plan de redressement volontaire  
 DR – Aiguillage au directeur  
 CO – Ordre de conformité  
 WAO – Ordres : travaux et activités

Non-compliance with requirements under the Long-Term Care Homes Act, 2007 (LTCHA) was found. (a requirement under the LTCHA includes the requirements contained in the items listed in the definition of "requirement under this Act" in subsection 2(1) of the LTCHA).

The following constitutes written notification of non-compliance under paragraph 1 of section 152 of the LTCHA.

Le non-respect des exigences de la Loi de 2007 sur les foyers de soins de longue durée (LFSLD) a été constaté. (une exigence de la loi comprend les exigences qui font partie des éléments énumérés dans la définition de « exigence prévue par la présente loi », au paragraphe 2(1) de la LFSLD.

Ce qui suit constitue un avis écrit de non-respect aux termes du paragraphe 1 de l'article 152 de la LFSLD.

**WN #1: The Licensee has failed to comply with O.Reg 79/10, s. 229. Infection prevention and control program**

**Specifically failed to comply with the following:**

**s. 229. (8) The licensee shall ensure that there are in place, (a) an outbreak management system for detecting, managing, and controlling infectious disease outbreaks, including defined staff responsibilities, reporting protocols based on requirements under the Health Protection and Promotion Act, communication plans, and protocols for receiving and responding to health alerts; and O. Reg. 79/10, s. 229 (8).**

**Findings/Faits saillants :**

1. The licensee has failed to ensure that there was in place, (a) an outbreak management system for detecting, managing, and controlling infectious disease outbreaks, including defined staff responsibilities, reporting protocols based on requirements under the Health Protection and Promotion Act, communication plans, and protocols for receiving and responding to health alerts. O. Reg. 79/10, s. 229 (8).

In accordance with Directive #3 for Long-Term Care Homes under the Long-Term Care Homes Act, 2007 Issued under Section 77.7 of the Health Protection and Promotion Act (HPPA), R.S.O. 1990, c. H.7. Long-Term Care Homes were required to do the following:

- Immediately implement active screening of all staff, visitors and anyone else entering the home for COVID-19,
- Active screening was to include twice daily (at the beginning and end of the day or shift) symptom screening and temperature checks,
- Ensure appropriate Personal Protective Equipment (PPE),
- Immediately implement that all staff wear surgical/procedure masks at all times for source control for the duration of full shifts. This was required regardless of whether the home was in an outbreak or not. When staff were not in contact with residents or in resident areas during their breaks, staff were to remove their surgical/procedure mask but remain two metres away from other staff to prevent staff to staff transmission of COVID-19,
- Include screening protocols, specifically that visitors be actively screened on entry for symptoms and exposures for COVID-19, including temperature checks and not be admitted if they did not pass the screening and
- Comply with the home's IPAC protocols, including donning and doffing of PPE.

On a specific day in August 2020, Inspector observed a staff member who was conducting the COVID-19 screening to be without eye protection, a gown and gloves.

The day after, Inspector observed two different staff members; another who was screening people to be without a face shield/eye protection; another staff member completing the screening without a face shield/eye protection and gloves. At 1440 hrs, Inspector observed a PSW providing personal care to a resident without PPE being worn.

Inspector observed the screening process at the end of the day shift and noted staff

members removing their protective masks while still present in the home, standing close to other staff members and a visitor who did not have masks on. At one point, the Inspector observed the staff member that was doing the screening to be standing directly beside a visitor without any eye wear/face shield on.

During the same day, Inspector informed the staff member that was completing the screening that the Inspector would be leaving the home for the day. The inspector had to instruct the staff member to complete the screening process. This staff member was unaware of the requirements for screening.

Inspector #542 had several conversations with the Director of Care (DOC) and the Administrator, both had also said that they had been noticing complacency regarding the IPAC practices with the staff.

Sources: resident care plans and signage on their door, observations, interviews with the Administrator, DOC and other staff. [s. 229. (8) (a)]

***Additional Required Actions:***

***CO # - 001 will be served on the licensee. Refer to the “Order(s) of the Inspector”.***

---

**WN #2: The Licensee has failed to comply with LTCHA, 2007 S.O. 2007, c.8, s. 6.  
Plan of care**

**Specifically failed to comply with the following:**

**s. 6. (7) The licensee shall ensure that the care set out in the plan of care is provided to the resident as specified in the plan. 2007, c. 8, s. 6 (7).**

**Findings/Faits saillants :**

**Inspection Report under the Long-Term Care Homes Act, 2007****Rapport d'inspection en vertu de la Loi de 2007 sur les foyers de soins de longue durée**

1. The licensee has failed to ensure that the care set out in the plan of care was provided to a resident as specified in the plan related to their fall prevention interventions.

A complaint was submitted to the Director, outlining concerns related to a resident's recent fall where they sustained an injury.

The resident was assessed as being a high risk for falls and their care plan directed staff to apply two different fall prevention interventions.

The resident was observed to be in their wheel chair without the two fall prevention interventions in place.

Inspector interviewed two PSWs, who both provided care to the resident and failed to ensure that the fall prevention interventions were in place for the resident.

Sources: resident's care plan, post falls assessments, progress notes, observations and interviews with PSWs. [s. 6. (7)]

***Additional Required Actions:***

***VPC - pursuant to the Long-Term Care Homes Act, 2007, S.O. 2007, c.8, s.152(2) the licensee is hereby requested to prepare a written plan of correction for achieving compliance to ensure that the care set out in the plan of care was provided to the resident as specified in the plan, to be implemented voluntarily.***

---

**Issued on this 11th day of September, 2020**

**Signature of Inspector(s)/Signature de l'inspecteur ou des inspecteurs**



**Ministry of Long-Term  
Care**

**Inspection Report under  
the Long-Term Care  
Homes Act, 2007**

**Ministère des Soins de longue  
durée**

**Rapport d'inspection en vertu de  
la Loi de 2007 sur les foyers de  
soins de longue durée**

**Original report signed by the inspector.**

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

**Long-Term Care Operations Division  
Long-Term Care Inspections Branch****Division des opérations relatives aux soins de longue durée  
Inspection de soins de longue durée****Public Copy/Copie du rapport public****Name of Inspector (ID #) /****Nom de l'inspecteur (No) :** JENNIFER LAURICELLA (542)**Inspection No. /****No de l'inspection :** 2020\_638542\_0015**Log No. /****No de registre :** 010830-20**Type of Inspection /****Genre d'inspection:** Complaint**Report Date(s) /****Date(s) du Rapport :** Sep 11, 2020**Licensee /****Titulaire de permis :** Extendicare (Canada) Inc.

3000 Steeles Avenue East, Suite 103, MARKHAM, ON,  
L3R-4T9

**LTC Home /****Foyer de SLD :** Extendicare York

333 York Street, SUDBURY, ON, P3E-5J3

**Name of Administrator /****Nom de l'administratrice****ou de l'administrateur :** Tracy Lamirande

---

To Extendicare (Canada) Inc., you are hereby required to comply with the following order(s) by the date(s) set out below:

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

---

**Order # /  
No d'ordre :** 001**Order Type /  
Genre d'ordre :** Compliance Orders, s. 153. (1) (b)**Pursuant to / Aux termes de :**

O.Reg 79/10, s. 229. (8) The licensee shall ensure that there are in place,

- (a) an outbreak management system for detecting, managing, and controlling infectious disease outbreaks, including defined staff responsibilities, reporting protocols based on requirements under the Health Protection and Promotion Act, communication plans, and protocols for receiving and responding to health alerts; and
- (b) a written plan for responding to infectious disease outbreaks. O. Reg. 79/10, s. 229 (8).

**Order / Ordre :**

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

The licensee must be compliant with s. 229 (8).

Specifically, the licensee shall prepare, submit and implement a plan to ensure that there is in place, (a) an outbreak management system for detecting, managing, and controlling infectious disease outbreaks, including defined staff responsibilities, reporting protocols based on requirements under the Health Protection and Promotion Act, communication plans, and protocols for receiving and responding to health alerts. O. Reg. 79/10, s. 229 (8), in accordance with Directive #3 for Long-Term Care Homes under the Long-Term Care Homes Act, 2007 Issued under Section 77.7 of the Health Protection and Promotion Act (HPPA), R.S.O. 1990, c. H.7.

The plan must include but is not limited to;

- re-training of all staff/volunteers conducting the screening for COVID-19 to ensure they are aware of their responsibilities,
- re-training of staff/volunteers on the proper use of personal protective equipment as it relates to COVID-19 and contact precautions and maintaining social distancing and,
- a record of the re-training provided, date of the education and who attended the training

Please submit the written plan for achieving compliance for, 2020\_638542\_0015 to Jennifer Lauricella, LTC Homes Inspector, MOHLTC, by email to SAO.generalemail@ontario.ca by September 18, 2020.

Please ensure that the submitted written plan does not contain any PI/PHI.

**Grounds / Motifs :**

1. The licensee has failed to ensure that there was in place, (a) an outbreak management system for detecting, managing, and controlling infectious disease outbreaks, including defined staff responsibilities, reporting protocols based on requirements under the Health Protection and Promotion Act, communication plans, and protocols for receiving and responding to health alerts. O. Reg. 79/10, s. 229 (8).

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

In accordance with Directive #3 for Long-Term Care Homes under the Long-Term Care Homes Act, 2007 Issued under Section 77.7 of the Health Protection and Promotion Act (HPPA), R.S.O. 1990, c. H.7. Long-Term Care Homes were required to do the following:

- Immediately implement active screening of all staff, visitors and anyone else entering the home for COVID-19,
- Active screening was to include twice daily (at the beginning and end of the day or shift) symptom screening and temperature checks,
- Ensure appropriate Personal Protective Equipment (PPE),
- Immediately implement that all staff wear surgical/procedure masks at all times for source control for the duration of full shifts. This was required regardless of whether the home was in an outbreak or not. When staff were not in contact with residents or in resident areas during their breaks, staff were to remove their surgical/procedure mask but remain two metres away from other staff to prevent staff to staff transmission of COVID-19,
- Include screening protocols, specifically that visitors be actively screened on entry for symptoms and exposures for COVID-19, including temperature checks and not be admitted if they did not pass the screening and
- Comply with the home's IPAC protocols, including donning and doffing of PPE.

On a specific day in August 2020, Inspector observed a staff member who was conducting the COVID-19 screening to be without eye protection, a gown and gloves.

The day after, Inspector observed two different staff members; another who was screening people to be without a face shield/eye protection; another staff member completing the screening without a face shield/eye protection and gloves. At 1440 hrs, Inspector observed a PSW providing personal care to a resident without PPE being worn.

Inspector observed the screening process at the end of the day shift and noted staff members removing their protective masks while still present in the home, standing close to other staff members and a visitor who did not have masks on. At one point, the Inspector observed the staff member that was doing the screening to be standing directly beside a visitor without any eye wear/face

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

shield on.

During the same day, Inspector informed the staff member that was completing the screening that the Inspector would be leaving the home for the day. The inspector had to instruct the staff member to complete the screening process. This staff member was unaware of the requirements for screening.

Inspector #542 had several conversations with the Director of Care (DOC) and the Administrator, both had also said that they had been noticing complacency regarding the IPAC practices with the staff.

Sources: resident care plans and signage on their door, observations, interviews with the Administrator, DOC and other staff.

An order was made by taking the following factors into account:

**Severity:** The observations made by the Inspector with regards to the home's screening process of COVID-19, inadequate PPE being worn and lack of social distancing posed a risk to the residents.

**Scope:** The scope of the non-compliance was determined to be a pattern because the Inspector observed several staff members without proper PPE being worn and inadequate social distancing.

**Compliance History:** One Written Notification (WN) and a Voluntary Plan of Correction (VPC) were issued to the home related to different sections of the legislation in the past 36 months.

(542)

**This order must be complied with by /**

**Vous devez vous conformer à cet ordre d'ici le :**

Oct 02, 2020

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

**REVIEW/APPEAL INFORMATION****TAKE NOTICE:**

The Licensee has the right to request a review by the Director of this (these) Order(s) and to request that the Director stay this (these) Order(s) in accordance with section 163 of the Long-Term Care Homes Act, 2007.

The request for review by the Director must be made in writing and be served on the Director within 28 days from the day the order was served on the Licensee.

The written request for review must include,

- (a) the portions of the order in respect of which the review is requested;
- (b) any submissions that the Licensee wishes the Director to consider; and
- (c) an address for services for the Licensee.

The written request for review must be served personally, by registered mail, commercial courier or by fax upon:

Director  
c/o Appeals Coordinator  
Long-Term Care Inspections Branch  
Ministry of Long-Term Care  
1075 Bay Street, 11th Floor  
Toronto, ON M5S 2B1  
Fax: 416-327-7603

When service is made by registered mail, it is deemed to be made on the fifth day after the day of mailing, when service is made by a commercial courier it is deemed to be made on the second business day after the day the courier receives the document, and when service is made by fax, it is deemed to be made on the first business day after the day the fax is sent. If the Licensee is not served with written notice of the Director's decision within 28 days of receipt of the Licensee's request for review, this(these) Order(s) is(are) deemed to be confirmed by the Director and the Licensee is deemed to have been served with a copy of that decision on the expiry of the 28 day period.

The Licensee has the right to appeal the Director's decision on a request for review of an Inspector's Order(s) to the Health Services Appeal and Review Board (HSARB) in accordance with section 164 of the Long-Term Care Homes Act, 2007. The HSARB is an independent tribunal not connected with the Ministry. They are established by legislation to review matters concerning health care services. If the Licensee decides to request a hearing, the Licensee must, within 28 days of being served with the notice of the Director's decision, give a written notice of appeal to both:

**Ministry of Long-Term Care****Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ministère des Soins de longue durée****Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

**Health Services Appeal and Review Board and the Director**

Attention Registrar  
Health Services Appeal and Review Board  
151 Bloor Street West, 9th Floor  
Toronto, ON M5S 1S4

Director  
c/o Appeals Coordinator  
Long-Term Care Inspections Branch  
Ministry of Long-Term Care  
1075 Bay Street, 11th Floor  
Toronto, ON M5S 2B1  
Fax: 416-327-7603

Upon receipt, the HSARB will acknowledge your notice of appeal and will provide instructions regarding the appeal process. The Licensee may learn more about the HSARB on the website [www.hsarb.on.ca](http://www.hsarb.on.ca).

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

**RENSEIGNEMENTS RELATIFS AUX RÉEXAMENS DE DÉCISION ET AUX APPELS****PRENEZ AVIS :**

Le/la titulaire de permis a le droit de faire une demande de réexamen par le directeur de cet ordre ou de ces ordres, et de demander que le directeur suspende cet ordre ou ces ordres conformément à l'article 163 de la Loi de 2007 sur les foyers de soins de longue durée.

La demande au directeur doit être présentée par écrit et signifiée au directeur dans les 28 jours qui suivent la signification de l'ordre au/à la titulaire de permis.

La demande écrite doit comporter ce qui suit :

- a) les parties de l'ordre qui font l'objet de la demande de réexamen;
- b) les observations que le/la titulaire de permis souhaite que le directeur examine;
- c) l'adresse du/de la titulaire de permis aux fins de signification.

La demande de réexamen présentée par écrit doit être signifiée en personne, par courrier recommandé, par messagerie commerciale ou par télécopieur, au :

Directeur  
a/s du coordonnateur/de la coordonnatrice en matière d'appels  
Direction de l'inspection des foyers de soins de longue durée  
Ministère des Soins de longue durée  
1075, rue Bay, 11e étage  
Toronto ON M5S 2B1  
Télécopieur : 416-327-7603

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

Quand la signification est faite par courrier recommandé, elle est réputée être faite le cinquième jour qui suit le jour de l'envoi, quand la signification est faite par messagerie commerciale, elle est réputée être faite le deuxième jour ouvrable après le jour où la messagerie reçoit le document, et lorsque la signification est faite par télécopieur, elle est réputée être faite le premier jour ouvrable qui suit le jour de l'envoi de la télécopie. Si un avis écrit de la décision du directeur n'est pas signifié au/à la titulaire de permis dans les 28 jours de la réception de la demande de réexamen présentée par le/la titulaire de permis, cet ordre ou ces ordres sont réputés être confirmés par le directeur, et le/la titulaire de permis est réputé(e) avoir reçu une copie de la décision en question à l'expiration de ce délai.

Le/la titulaire de permis a le droit d'interjeter appel devant la Commission d'appel et de révision des services de santé (CARSS) de la décision du directeur relative à une demande de réexamen d'un ordre ou des ordres d'un inspecteur ou d'une inspectrice conformément à l'article 164 de la Loi de 2007 sur les foyers de soins de longue durée. La CARSS est un tribunal autonome qui n'a pas de lien avec le ministère. Elle est créée par la loi pour examiner les questions relatives aux services de santé. Si le/la titulaire décide de faire une demande d'audience, il ou elle doit, dans les 28 jours de la signification de l'avis de la décision du directeur, donner par écrit un avis d'appel à la fois à :

la Commission d'appel et de révision des services de santé et au directeur

À l'attention du/de la registrateur(e)  
Commission d'appel et de révision  
des services de santé  
151, rue Bloor Ouest, 9e étage  
Toronto ON M5S 1S4

Directeur  
a/s du coordonnateur/de la coordonnatrice en matière  
d'appels  
Direction de l'inspection des foyers de soins de longue durée  
Ministère des Soins de longue durée  
1075, rue Bay, 11e étage  
Toronto ON M5S 2B1  
Télécopieur : 416-327-7603

À la réception de votre avis d'appel, la CARSS en accusera réception et fournira des instructions relatives au processus d'appel. Le/la titulaire de permis peut en savoir davantage sur la CARSS sur le site Web [www.hsb.on.ca](http://www.hsb.on.ca).

**Issued on this 11th day of September, 2020**

**Signature of Inspector /  
Signature de l'inspecteur :**

**Name of Inspector /  
Nom de l'inspecteur :** Jennifer Lauricella

**Service Area Office /  
Bureau régional de services :** Sudbury Service Area Office