



**Ministry of Long-Term  
Care**

**Ministère des Soins de longue  
durée**

**Inspection Report under  
the Long-Term Care  
Homes Act, 2007**

**Rapport d'inspection en vertu de  
la Loi de 2007 sur les foyers de  
soins de longue durée**

**Long-Term Care Operations Division  
Long-Term Care Inspections Branch**  
**Division des opérations relatives aux  
soins de longue durée**  
**Inspection de soins de longue durée**

Central East Service Area Office  
33 King Street West, 4th Floor  
OSHAWA ON L1H 1A1  
Telephone: (905) 440-4190  
Facsimile: (905) 440-4111

Bureau régional de services de  
Centre-Est  
33, rue King Ouest, étage 4  
OSHAWA ON L1H 1A1  
Téléphone: (905) 440-4190  
Télécopieur: (905) 440-4111

## **Public Copy/Copie du rapport public**

<b>Report Date(s) / Date(s) du Rapport</b>	<b>Inspection No / No de l'inspection</b>	<b>Log # / No de registre</b>	<b>Type of Inspection / Genre d'inspection</b>
Dec 15, 2020	2020_643111_0025	021509-20	Critical Incident System

### **Licensee/Titulaire de permis**

Glen Hill Terrace Christian Homes Inc.  
200 Glen Hill Drive South Whitby ON L1N 9W2

### **Long-Term Care Home/Foyer de soins de longue durée**

Glen Hill Strathaven  
264 King Street East Bowmanville ON L1C 1P9

### **Name of Inspector(s)/Nom de l'inspecteur ou des inspecteurs**

LYNDA BROWN (111)

### **Inspection Summary/Résumé de l'inspection**

**The purpose of this inspection was to conduct a Critical Incident System inspection.**

**This inspection was conducted on the following date(s): December 3, 4 and 7, 2020.**

**A critical incident inspection(CIR) for Log #021509-20) related to a fall with injury was inspected.**

**During the course of the inspection, the inspector(s) spoke with the Administrator, the Director of Care (DOC), the Infection Control Practitioner (ICP), Registered Nurses (RNs), Registered Practical Nurses (RPNs), Personal Support Workers (PSWs), Support Staff, Housekeeping (HSK) and a resident.**

**During the course of the inspection, the Inspector also conducted a tour of the home, reviewed resident health records, reviewed surveillance reports and reviewed the following policies: Pain and Symptom-Assessment and Management, Surveillance and Process of Data Collection and Surveillance Guidelines to Detect Febrile Respiratory Illness in Non-Outbreak Conditions.**

**The following Inspection Protocols were used during this inspection:**

**Falls Prevention**

**Infection Prevention and Control**

**Pain**

**During the course of this inspection, Non-Compliances were issued.**

**2 WN(s)**

**1 VPC(s)**

**1 CO(s)**

**0 DR(s)**

**0 WAO(s)**

### **NON-COMPLIANCE / NON - RESPECT DES EXIGENCES**

#### Legend

WN – Written Notification  
 VPC – Voluntary Plan of Correction  
 DR – Director Referral  
 CO – Compliance Order  
 WAO – Work and Activity Order

#### Légende

WN – Avis écrit  
 VPC – Plan de redressement volontaire  
 DR – Aiguillage au directeur  
 CO – Ordre de conformité  
 WAO – Ordres : travaux et activités

Non-compliance with requirements under the Long-Term Care Homes Act, 2007 (LTCHA) was found. (a requirement under the LTCHA includes the requirements contained in the items listed in the definition of "requirement under this Act" in subsection 2(1) of the LTCHA).

The following constitutes written notification of non-compliance under paragraph 1 of section 152 of the LTCHA.

Le non-respect des exigences de la Loi de 2007 sur les foyers de soins de longue durée (LFSLD) a été constaté. (une exigence de la loi comprend les exigences qui font partie des éléments énumérés dans la définition de « exigence prévue par la présente loi », au paragraphe 2(1) de la LFSLD).

Ce qui suit constitue un avis écrit de non-respect aux termes du paragraphe 1 de l'article 152 de la LFSLD.

#### **WN #1: The Licensee has failed to comply with O.Reg 79/10, s. 229. Infection prevention and control program**

**Specifically failed to comply with the following:**

**s. 229. (4) The licensee shall ensure that all staff participate in the implementation of the program. O. Reg. 79/10, s. 229 (4).**

**Findings/Faits saillants :**

**Inspection Report under the Long-Term Care Homes Act, 2007****Rapport d'inspection en vertu de la Loi de 2007 sur les foyers de soins de longue durée**

The licensee has failed to ensure that staff participate in the implementation of the infection prevention and control program.

During the course of the inspection, the following was observed throughout the home:

- staff were observed incorrectly donning/doffing PPE and not completing proper hand hygiene practices, upon entering and exiting resident rooms on isolation.
- a number of residents that were on isolation with droplet precautions for respiratory symptoms and were not placed on both droplet and contact precautions.
- a number of residents on isolation with contact and droplet precautions, either had PPE stations with no eye protective wear or virox wipes available or no PPE stations.
- a number of rooms with more than one resident, had isolation signs posted but did not indicate which of the residents in the room were on isolation.
- a number of residents on isolation with droplet precautions for 14-day COVID-19 screening, were not placed on both contact and droplet precautions.

The Infection Control Practitioner, was unaware of the infection prevention and control policy requirement to use the daily infection control surveillance record, to track and trend for infections, as per PIDAC best practice. An RPN confirmed the home used to use the daily infection control surveillance record, but was no longer used. There were inconsistencies in use of the surveillance records resulting in a difficultly in determining if there was a trend of a possible outbreak. There were residents exhibiting respiratory symptoms over a period of time and the Public Health official had not been notified.

Sources: observations throughout the home, progress notes of residents, review of the electronic daily report form, Surveillance and Process of Data Collection policy and staff interviews.

***Additional Required Actions:***

***CO # - 001 will be served on the licensee. Refer to the “Order(s) of the Inspector”.***

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**WN #2: The Licensee has failed to comply with LTCHA, 2007 S.O. 2007, c.8, s. 6.  
Plan of care**

Inspection Report under  
the Long-Term Care  
Homes Act, 2007Rapport d'inspection en vertu de  
la Loi de 2007 sur les foyers de  
soins de longue durée**Specifically failed to comply with the following:**

- s. 6. (11) When a resident is reassessed and the plan of care reviewed and revised, (a) subsections (4) and (5) apply, with necessary modifications, with respect to the reassessment and revision; and 2007, c. 8, s. 6 (11).**  
**(b) if the plan of care is being revised because care set out in the plan has not been effective, the licensee shall ensure that different approaches are considered in the revision of the plan of care. 2007, c. 8, s. 6 (11).**

**Findings/Faits saillants :**

The licensee failed to ensure when resident #001 had been reassessed after sustaining a fall, the plan of care was revised when the care was ineffective in pain management and different approaches had been considered.

Resident #001 had sustained a fall, resulting in pain and reduced range of motion (ROM) to specified areas. The resident was assessed by Registered Nursing staff and was given an analgesic that was ineffective for pain management. The resident continued to complain of pain with reduced ROM, was unable to perform activities of daily living (ADL) and was not provided with additional analgesic. The resident was not transferred to hospital until a number of days later and diagnosed with specified injuries. The risk to the resident was prolonged pain without treatment.

Sources: CIR, progress notes of resident #001, observation and interview of resident #001 and interviews with staff.

**Additional Required Actions:**

**VPC - pursuant to the Long-Term Care Homes Act, 2007, S.O. 2007, c.8, s.152(2) the licensee is hereby requested to prepare a written plan of correction for achieving compliance to ensure a resident is reassessed and the plan of care reviewed and revised, with necessary modifications, with respect to the reassessment and revision; if the plan of care is being revised because care set out in the plan has not been effective, the licensee shall ensure that different approaches are considered in the revision of the plan of care, to be implemented voluntarily.**

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**Issued on this 18th day of December, 2020**

**Signature of Inspector(s)/Signature de l'inspecteur ou des inspecteurs**

**Original report signed by the inspector.**



**Ministry of Long-Term  
Care**

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ministère des Soins de longue  
durée**

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

**Long-Term Care Operations Division  
Long-Term Care Inspections Branch**

**Division des opérations relatives aux soins de longue durée  
Inspection de soins de longue durée**

**Public Copy/Copie du rapport public**

**Name of Inspector (ID #) /**

**Nom de l'inspecteur (No) :** LYNDY BROWN (111)

**Inspection No. /**

**No de l'inspection :** 2020\_643111\_0025

**Log No. /**

**No de registre :** 021509-20

**Type of Inspection /**

**Genre d'inspection:** Critical Incident System

**Report Date(s) /**

**Date(s) du Rapport :** Dec 15, 2020

**Licensee /**

**Titulaire de permis :**

Glen Hill Terrace Christian Homes Inc.  
200 Glen Hill Drive South, Whitby, ON, L1N-9W2

**LTC Home /**

**Foyer de SLD :**

Glen Hill Strathaven  
264 King Street East, Bowmanville, ON, L1C-1P9

**Name of Administrator /**

**Nom de l'administratrice  
ou de l'administrateur :**

Michelle Stroud

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To Glen Hill Terrace Christian Homes Inc., you are hereby required to comply with the following order(s) by the date(s) set out below:

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

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**Order # /  
No d'ordre :** 001**Order Type /  
Genre d'ordre :** Compliance Orders, s. 153. (1) (a)**Pursuant to / Aux termes de :**

O.Reg 79/10, s. 229. (4) The licensee shall ensure that all staff participate in the implementation of the program. O. Reg. 79/10, s. 229 (4).

**Order / Ordre :**

The licensee must be compliant with s. 229 (4) of O. Reg. 79/10. Specifically, the licensee must:

1. Provide leadership, monitoring, and supervision in all home areas to ensure staff adherence with appropriate Infection Prevention and Control (IPAC) practices.
2. Provide on the spot education and training to staff not adhering with appropriate IPAC measures.
3. Ensure that all PPE stations are fully stocked and that all caddies have all appropriate PPE in them.
4. Ensure that appropriate precaution signage is posted for those residents on isolation with respiratory or COVID-19 screening.
5. Ensure that staff are using the best practice for surveillance of infections in the home.

**Grounds / Motifs :**

1. The licensee has failed to ensure that staff participate in the implementation of the infection prevention and control program.

During the course of the inspection, the following was observed throughout the home:

- staff were observed incorrectly donning/doffing PPE and not completing proper hand hygiene practices, upon entering and exiting resident rooms on isolation.
- a number of residents that were on isolation with droplet precautions for respiratory symptoms and were not placed on both droplet and contact precautions.
- a number of residents on isolation with contact and droplet precautions, either had PPE stations with no eye protective wear or virox wipes available or no PPE stations.

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

- a number of rooms with more than one resident, had isolation signs posted but did not indicate which of the residents in the room were on isolation.
- a number of residents on isolation with droplet precautions for 14-day COVID-19 screening, were not placed on both contact and droplet precautions.

The Infection Control Practitioner, was unaware of the infection prevention and control policy requirement to use the daily infection control surveillance record, to track and trend for infections, as per PIDAC best practice. An RPN confirmed the home used to use the daily infection control surveillance record, but was no longer used. There were inconsistencies in use of the surveillance records resulting in a difficulty in determining if there was a trend of a possible outbreak.

There were residents exhibiting respiratory symptoms over a period of time and the Public Health official had not been notified.

Sources: observations throughout the home, progress notes of residents, review of the electronic daily report form, Surveillance and Process of Data Collection policy and staff interviews.

An order was made by taking the following factors into account:

- Severity: There was actual risk of harm to the residents because there was potential for possible transmission of infectious agents due to the staff not participating in the implementation of the IPAC program.
- Scope: The scope of this non-compliance was widespread because the IPAC related concerns were identified during observations on all three floors, and the non-compliance has the potential to affect a large number of the LTCH's residents.
- Compliance History: the home has had non-compliance to different areas in the past 36 months. (111)

**This order must be complied with by /  
Vous devez vous conformer à cet ordre d'ici le :**

Jan 05, 2021

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

**REVIEW/APPEAL INFORMATION****TAKE NOTICE:**

The Licensee has the right to request a review by the Director of this (these) Order(s) and to request that the Director stay this (these) Order(s) in accordance with section 163 of the Long-Term Care Homes Act, 2007.

The request for review by the Director must be made in writing and be served on the Director within 28 days from the day the order was served on the Licensee.

The written request for review must include,

- (a) the portions of the order in respect of which the review is requested;
- (b) any submissions that the Licensee wishes the Director to consider; and
- (c) an address for services for the Licensee.

The written request for review must be served personally, by registered mail, commercial courier or by fax upon:

Director  
c/o Appeals Coordinator  
Long-Term Care Inspections Branch  
Ministry of Long-Term Care  
1075 Bay Street, 11th Floor  
Toronto, ON M5S 2B1  
Fax: 416-327-7603

When service is made by registered mail, it is deemed to be made on the fifth day after the day of mailing, when service is made by a commercial courier it is deemed to be made on the second business day after the day the courier receives the document, and when service is made by fax, it is deemed to be made on the first business day after the day the fax is sent. If the Licensee is not served with written notice of the Director's decision within 28 days of receipt of the Licensee's request for review, this(these) Order(s) is(are) deemed to be confirmed by the Director and the Licensee is deemed to have been served with a copy of that decision on the expiry of the 28 day period.

The Licensee has the right to appeal the Director's decision on a request for review of an Inspector's Order(s) to the Health Services Appeal and Review Board (HSARB) in accordance with section 164 of the Long-Term Care Homes Act, 2007. The HSARB is an independent tribunal not connected with the Ministry. They are established by legislation to review matters concerning health care services. If the Licensee decides to request a hearing, the Licensee must, within 28 days of being served with the notice of the Director's decision, give a written notice of appeal to both:

**Ministry of Long-Term Care****Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ministère des Soins de longue durée****Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

**Health Services Appeal and Review Board and the Director**

Attention Registrar  
Health Services Appeal and Review Board  
151 Bloor Street West, 9th Floor  
Toronto, ON M5S 1S4

Director  
c/o Appeals Coordinator  
Long-Term Care Inspections Branch  
Ministry of Long-Term Care  
1075 Bay Street, 11th Floor  
Toronto, ON M5S 2B1  
Fax: 416-327-7603

Upon receipt, the HSARB will acknowledge your notice of appeal and will provide instructions regarding the appeal process. The Licensee may learn more about the HSARB on the website [www.hsarb.on.ca](http://www.hsarb.on.ca).

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

**RENSEIGNEMENTS RELATIFS AUX RÉEXAMENS DE DÉCISION ET AUX APPELS****PRENEZ AVIS :**

Le/la titulaire de permis a le droit de faire une demande de réexamen par le directeur de cet ordre ou de ces ordres, et de demander que le directeur suspende cet ordre ou ces ordres conformément à l'article 163 de la Loi de 2007 sur les foyers de soins de longue durée.

La demande au directeur doit être présentée par écrit et signifiée au directeur dans les 28 jours qui suivent la signification de l'ordre au/à la titulaire de permis.

La demande écrite doit comporter ce qui suit :

- a) les parties de l'ordre qui font l'objet de la demande de réexamen;
- b) les observations que le/la titulaire de permis souhaite que le directeur examine;
- c) l'adresse du/de la titulaire de permis aux fins de signification.

La demande de réexamen présentée par écrit doit être signifiée en personne, par courrier recommandé, par messagerie commerciale ou par télécopieur, au :

Directeur  
a/s du coordonnateur/de la coordonnatrice en matière d'appels  
Direction de l'inspection des foyers de soins de longue durée  
Ministère des Soins de longue durée  
1075, rue Bay, 11e étage  
Toronto ON M5S 2B1  
Télécopieur : 416-327-7603

**Order(s) of the Inspector**

Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c. 8

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

Quand la signification est faite par courrier recommandé, elle est réputée être faite le cinquième jour qui suit le jour de l'envoi, quand la signification est faite par messagerie commerciale, elle est réputée être faite le deuxième jour ouvrable après le jour où la messagerie reçoit le document, et lorsque la signification est faite par télécopieur, elle est réputée être faite le premier jour ouvrable qui suit le jour de l'envoi de la télécopie. Si un avis écrit de la décision du directeur n'est pas signifié au/à la titulaire de permis dans les 28 jours de la réception de la demande de réexamen présentée par le/la titulaire de permis, cet ordre ou ces ordres sont réputés être confirmés par le directeur, et le/la titulaire de permis est réputé(e) avoir reçu une copie de la décision en question à l'expiration de ce délai.

Le/la titulaire de permis a le droit d'interjeter appel devant la Commission d'appel et de révision des services de santé (CARSS) de la décision du directeur relative à une demande de réexamen d'un ordre ou des ordres d'un inspecteur ou d'une inspectrice conformément à l'article 164 de la Loi de 2007 sur les foyers de soins de longue durée. La CARSS est un tribunal autonome qui n'a pas de lien avec le ministère. Elle est créée par la loi pour examiner les questions relatives aux services de santé. Si le/la titulaire décide de faire une demande d'audience, il ou elle doit, dans les 28 jours de la signification de l'avis de la décision du directeur, donner par écrit un avis d'appel à la fois à :

la Commission d'appel et de révision des services de santé et au directeur

À l'attention du/de la registrateur(e)  
Commission d'appel et de révision  
des services de santé  
151, rue Bloor Ouest, 9e étage  
Toronto ON M5S 1S4

Directeur  
a/s du coordonnateur/de la coordonnatrice en matière  
d'appels  
Direction de l'inspection des foyers de soins de longue durée  
Ministère des Soins de longue durée  
1075, rue Bay, 11e étage  
Toronto ON M5S 2B1  
Télécopieur : 416-327-7603

À la réception de votre avis d'appel, la CARSS en accusera réception et fournira des instructions relatives au processus d'appel. Le/la titulaire de permis peut en savoir davantage sur la CARSS sur le site Web [www.hsb.on.ca](http://www.hsb.on.ca).

**Issued on this 15th day of December, 2020**

**Signature of Inspector /**  
**Signature de l'inspecteur :**

**Name of Inspector /**  
**Nom de l'inspecteur :** LYNDA BROWN

**Service Area Office /**  
**Bureau régional de services :** Central East Service Area Office