



**Ministry of Health and  
Long-Term Care**

**Ministère de la Santé et  
des Soins de longue durée**

**Order(s) of the Inspector**  
Pursuant to section 153 and/or  
section 154 of the *Long-Term Care  
Homes Act, 2007*, S.O. 2007, c.8

**Ordre(s) de l'inspecteur**  
Aux termes de l'article 153 et/ou  
de l'article 154 de la *Loi de 2007 sur les foyers  
de soins de longue durée*, L.O. 2007, chap. 8

**Health System Accountability and Performance Division  
Performance Improvement and Compliance Branch**

**Division de la responsabilisation et de la performance du système de santé  
Direction de l'amélioration de la performance et de la conformité**

**Public Copy/Copie du public**

---

<b>Name of Inspector (ID #) / Nom de l'inspecteur (No) :</b>	LAUREN TENHUNEN (196)
<b>Inspection No. / No de l'inspection :</b>	2012_104196_0028
<b>Type of Inspection / Genre d'inspection:</b>	Critical Incident
<b>Date of Inspection / Date de l'inspection :</b>	Sep 7, 10, 11, 24, Oct 9, 10, 2012
<b>Licensee / Titulaire de permis :</b>	REVERA LONG TERM CARE INC. 55 STANDISH COURT, 8TH FLOOR, MISSISSAUGA, ON, L5R-4B2
<b>LTC Home / Foyer de SLD :</b>	LAKEHEAD MANOR 135 SOUTH VICKERS STREET, THUNDER BAY, ON, P7E-1J2
<b>Name of Administrator / Nom de l'administratrice ou de l'administrateur :</b>	<del>SHELEIGH MCMILLAN</del> <sup>error JT</sup> Ms. Juliana Jason

---

To REVERA LONG TERM CARE INC., you are hereby required to comply with the following order(s) by the date(s) set out below:



**Ministry of Health and  
Long-Term Care**

**Ministère de la Santé et  
des Soins de longue durée**

**Order(s) of the Inspector**  
Pursuant to section 153 and/or  
section 154 of the *Long-Term Care  
Homes Act, 2007*, S.O. 2007, c.8

**Ordre(s) de l'inspecteur**  
Aux termes de l'article 153 et/ou  
de l'article 154 de la *Loi de 2007 sur les foyers  
de soins de longue durée*, L.O. 2007, chap. 8

---

<b>Order # / Ordre no :</b>	001	<b>Order Type / Genre d'ordre :</b>	Compliance Orders, s. 153. (1) (a)
---------------------------------	-----	---	------------------------------------

**Pursuant to / Aux termes de :**

O.Reg 79/10, s. 36. Every licensee of a long-term care home shall ensure that staff use safe transferring and positioning devices or techniques when assisting residents. O. Reg. 79/10, s. 36.

**Order / Ordre :**

The licensee shall prepare, submit and implement a plan for achieving compliance with O.Reg.79/10,s.36. The compliance plan shall include how the licensee will ensure that staff use safe transferring techniques when assisting residents.

This plan must be submitted in writing to Inspector Lauren Tenhunen, Ministry of Health and Long-Term Care, Performance Improvement and Compliance Branch, 159 Cedar Street, Suite 603, Sudbury ON, P3E 6A5 or by fax at 1-705-564-3133 on or before October 24, 2012.

**Grounds / Motifs :**

1. A Critical Incident report #1159-000035-12 was submitted to the Ministry of Health and Long-Term Care (MOHLTC) in September 2012, outlining an incident in which a resident fell out of a bath tub lift chair while suspended in the lift, while being assisted by one staff member. The resident was subsequently transferred to the hospital because of serious injury. An interview was conducted with staff member #103 and it was reported that the staff member assisting the resident did not follow the home's policy for operating a mechanical lift, specifically had operated the bath tub lift chair by themselves. In addition, the seat belt on the chair was not used while the resident was in the chair. The identified staff member did not use safe transferring techniques while assisting a resident with a tub bath and the resident sustained serious injury.

The licensee failed to ensure that staff use safe transferring and positioning devices or techniques when assisting residents. [O. Reg. 79/10, s. 36.] (196)

**This order must be complied with by /**

**Vous devez vous conformer à cet ordre d'ici le :** Nov 30, 2012



Ministry of Health and Long-Term Care

Ministère de la Santé et des Soins de longue durée

Order(s) of the Inspector Pursuant to section 153 and/or section 154 of the Long-Term Care Homes Act, 2007, S.O. 2007, c.8

Ordre(s) de l'inspecteur Aux termes de l'article 153 et/ou de l'article 154 de la Loi de 2007 sur les foyers de soins de longue durée, L.O. 2007, chap. 8

REVIEW/APEAL INFORMATION

TAKE NOTICE:

The Licensee has the right to request a review by the Director of this (these) Order(s) and to request that the Director stay this (these) Order(s) in accordance with section 163 of the Long-Term Care Homes Act, 2007.

The request for review by the Director must be made in writing and be served on the Director within 28 days from the day the order was served on the Licensee.

The written request for review must include,

- (a) the portions of the order in respect of which the review is requested;
(b) any submissions that the Licensee wishes the Director to consider; and
(c) an address for services for the Licensee.

The written request for review must be served personally, by registered mail or by courier

Director
c/o Appeals Coordinator
Performance Improvement and Compliance Branch
Ministry of Health and Long-Term Care
55 St. Clair Avenue West
Suite 800, 8th Floor
Toronto, ON M4V 2Y2
Fax: 416-327-7603

Director
c/o Appeals Coordinator
Performance Improvement and Compliance Branch
Ministry of Health and Long-Term Care
1075 Bay Street, 11th Floor
Toronto ON M5S 2B1
Fax: (416) 327-7603

When service is made by registered mail, it is deemed to be made on the fifth day after the day of mailing and when service is made by fax, it is deemed to be made on the first business day after the day the fax is sent. If the Licensee is not served with written notice of the Director's decision within 28 days of receipt of the Licensee's request for review, this(these) Order(s) is(are) deemed to be confirmed by the Director and the Licensee is deemed to have been served with a copy of that decision on the expiry of the 28 day period.

The Licensee has the right to appeal the Director's decision on a request for review of an Inspector's Order(s) to the Health Services Appeal and Review Board (HSARB) in accordance with section 164 of the Long-Term Care Homes Act, 2007. The HSARB is an independent tribunal not connected with the Ministry. They are established by legislation to review matters concerning health care services. If the Licensee decides to request a hearing, the Licensee must, within 28 days of being served with the notice of the Director's decision, give a written notice of appeal to both:

Health Services Appeal and Review Board and the

Director

Attention Registrar
151 Bloor Street West
9th Floor
Toronto, ON M5S 2T5

Director
c/o Appeals Coordinator
Performance Improvement and Compliance Branch
Ministry of Health and Long-Term Care
55 St. Clair Avenue West
Suite 800, 8th Floor
Toronto, ON M4V 2Y2
Fax: 416-327-7603

Upon receipt, the HSARB will acknowledge your notice of appeal and will provide instructions regarding the appeal process. The Licensee may learn more about the HSARB on the website www.hsarb.on.ca.

Director
c/o Appeals Coordinator
Performance Improvement and Compliance Branch
Ministry of Health and Long-Term Care
1075 Bay Street, 11th Floor
Toronto ON M5S 2B1
Fax: (416) 327-7603



**Ministry of Health and Long-Term Care**

**Ministère de la Santé et des Soins de longue durée**

**Order(s) of the Inspector**  
Pursuant to section 153 and/or section 154 of the *Long-Term Care Homes Act, 2007*, S.O. 2007, c.8

**Ordre(s) de l'inspecteur**  
Aux termes de l'article 153 et/ou de l'article 154 de la *Loi de 2007 sur les foyers de soins de longue durée*, L.O. 2007, chap. 8

**RENSEIGNEMENTS SUR LE RÉEXAMEN/L'APPEL**

**PRENDRE AVIS**

En vertu de l'article 163 de la Loi de 2007 sur les foyers de soins de longue durée, le titulaire de permis peut demander au directeur de réexaminer l'ordre ou les ordres qu'il a donné et d'en suspendre l'exécution.

La demande de réexamen doit être présentée par écrit et est signifiée au directeur dans les 28 jours qui suivent la signification de l'ordre au titulaire de permis.

La demande de réexamen doit contenir ce qui suit :

- a) les parties de l'ordre qui font l'objet de la demande de réexamen;
- b) les observations que le titulaire de permis souhaite que le directeur examine;
- c) l'adresse du titulaire de permis aux fins de signification.

La demande écrite est signifiée en personne ou envoyée par courrier recommandé

Directeur  
 a/s Coordinateur des appels  
 Direction de l'amélioration de la performance et de la conformité  
 Ministère de la Santé et des Soins de longue durée  
 55, avenue St. Clair Ouest  
 8e étage, bureau 800  
 Toronto (Ontario) M4V 2Y2  
 Télécopieur : 416-327-7603

*Errol S.T.*

Director  
 c/o Appeals Coordinator  
 Performance Improvement and Compliance Branch  
 Ministry of Health and Long-Term Care  
 1075 Bay Street, 11<sup>th</sup> Floor  
 Toronto ON M5S 2B1  
 Fax: (416) 327-7603

Les demandes envoyées par courrier recommandé sont réputées avoir été signifiées le cinquième jour suivant l'envoi et, en cas de transmission par télécopieur, la signification est réputée faite le jour ouvrable suivant l'envoi. Si le titulaire de permis ne reçoit pas d'avis écrit de la décision du directeur dans les 28 jours suivant la signification de la demande de réexamen, l'ordre ou les ordres sont réputés confirmés par le directeur. Dans ce cas, le titulaire de permis est réputé avoir reçu une copie de la décision avant l'expiration du délai de 28 jours.

En vertu de l'article 164 de la Loi de 2007 sur les foyers de soins de longue durée, le titulaire de permis a le droit d'interjeter appel, auprès de la Commission d'appel et de révision des services de santé, de la décision rendue par le directeur au sujet d'une demande de réexamen d'un ordre ou d'ordres donnés par un inspecteur. La Commission est un tribunal indépendant du ministère. Il a été établi en vertu de la loi et il a pour mandat de trancher des litiges concernant les services de santé. Le titulaire de permis qui décide de demander une audience doit, dans les 28 jours qui suivent celui où lui a été signifié l'avis de décision du directeur, faire parvenir un avis d'appel écrit aux deux endroits suivants :

À l'attention du registraire  
 Commission d'appel et de révision des services de santé  
 151, rue Bloor Ouest, 9e étage  
 Toronto (Ontario) M5S 2T5

Directeur  
 a/s Coordinateur des appels  
 Direction de l'amélioration de la performance et de la conformité  
 Ministère de la Santé et des Soins de longue durée  
 55, avenue St. Clair Ouest  
 8e étage, bureau 800  
 Toronto (Ontario) M4V 2Y2  
 Télécopieur : 416-327-7603

*Errol S.T.*

La Commission accusera réception des avis d'appel et transmettra des instructions sur la façon de procéder pour interjeter appel. Les titulaires de permis peuvent se renseigner sur la Commission d'appel et de révision des services de santé en consultant son site Web, au [www.hsarb.on.ca](http://www.hsarb.on.ca).

**Issued on this 10th day of October, 2012**

**Signature of Inspector /**  
**Signature de l'inspecteur :** *Lauren Tenhunen #196.*

**Name of Inspector /**  
**Nom de l'inspecteur :** Lauren Tenhunen

**Service Area Office /**  
**Bureau régional de services :** Sudbury Service Area Office

Director  
 c/o Appeals Coordinator  
 Performance Improvement and Compliance Branch  
 Ministry of Health and Long-Term Care  
 1075 Bay Street, 11<sup>th</sup> Floor  
 Toronto ON M5S 2B1  
 Fax: (416) 327-7603

Health System Accountability and Performance  
Division  
Performance Improvement and Compliance Branch  
Division de la responsabilisation et de la  
performance du système de santé  
Direction de l'amélioration de la performance et de la  
conformité

Sudbury Service Area Office  
159 Cedar Street, Suite 603  
SUDBURY, ON, P3E-6A5  
Telephone: (705) 564-3130  
Facsimile: (705) 564-3133

Bureau régional de services de Sudbury  
159, rue Cedar, Bureau 603  
SUDBURY, ON, P3E-6A5  
Téléphone: (705) 564-3130  
Télécopieur: (705) 564-3133

Public Copy/Copie du public

Date(s) of inspection/Date(s) de l'inspection	Inspection No/ No de l'inspection	Type of Inspection/Genre d'inspection
Sep 7, 10, 11, 24, Oct 9, 10, 2012	2012_104196_0028	Critical Incident

**Licensee/Titulaire de permis**

REVERA LONG TERM CARE INC.  
55 STANDISH COURT, 8TH FLOOR, MISSISSAUGA, ON, L5R-4B2

**Long-Term Care Home/Foyer de soins de longue durée**

LAKEHEAD MANOR  
135 SOUTH VICKERS STREET, THUNDER BAY, ON, P7E-1J2

**Name of Inspector(s)/Nom de l'inspecteur ou des inspecteurs**

LAUREN TENHUNEN (196)

**Inspection Summary/Résumé de l'inspection**

The purpose of this inspection was to conduct a Critical Incident inspection.

During the course of the inspection, the inspector(s) spoke with the Regional Manager Clinical Services, Director of Care (DOC), Registered Nurses (RN), Registered Practical Nurses (RPN), Personal Support Workers (PSW)

During the course of the inspection, the inspector(s) conducted a tour of various resident care areas, observed the provision of care and services to residents in the home, reviewed the health care records for a resident, reviewed the homes' policies and procedures for safe transferring of residents, reviewed the Critical Incident report #1159-000035-12 submitted to the Ministry of Health and Long-Term Care (MOHLTC)

Ministry of Health and Long-Term Care (MOHLTC) Log #S-001065-12

The following Inspection Protocols were used during this inspection:

Personal Support Services

Training and Orientation

Findings of Non-Compliance were found during this inspection.

**NON-COMPLIANCE / NON-RESPECT DES EXIGENCES**

<b>Legend</b>  WN – Written Notification VPC – Voluntary Plan of Correction DR – Director Referral CO – Compliance Order WAO – Work and Activity Order	<b>Legendé</b>  WN – Avis écrit VPC – Plan de redressement volontaire DR – Aiguillage au directeur CO – Ordre de conformité WAO – Ordres : travaux et activités
Non-compliance with requirements under the Long-Term Care Homes Act, 2007 (LTCHA) was found. (A requirement under the LTCHA includes the requirements contained in the items listed in the definition of "requirement under this Act" in subsection 2(1) of the LTCHA.)  The following constitutes written notification of non-compliance under paragraph 1 of section 152 of the LTCHA.	Le non-respect des exigences de la Loi de 2007 sur les foyers de soins de longue durée (LFSLD) a été constaté. (Une exigence de la loi comprend les exigences qui font partie des éléments énumérés dans la définition de « exigence prévue par la présente loi », au paragraphe 2(1) de la LFSLD.  Ce qui suit constitue un avis écrit de non-respect aux termes du paragraphe 1 de l'article 152 de la LFSLD.

**WN #1: The Licensee has failed to comply with O.Reg 79/10, s. 36. Every licensee of a long-term care home shall ensure that staff use safe transferring and positioning devices or techniques when assisting residents. O. Reg. 79/10, s. 36.**

**Findings/Faits saillants :**

1. Critical Incident report #1159-000035-12 was submitted to the Ministry of Health and Long-Term Care (MOHLTC) in September 2012 outlining an incident in which a resident fell out of a bath tub lift chair while suspended in the lift, while being assisted by one staff member. The resident was subsequently transferred to the hospital because of serious injury. An interview was conducted with staff member #103 and it was reported that the staff member assisting the resident did not follow the home's policy for operating a mechanical lift, specifically had operated the bath tub lift chair by themselves. In addition, the seat belt on the chair was not used while the resident was in the chair. The identified staff member did not use safe transferring techniques while assisting a resident with a tub bath and the resident sustained serious injury.

The licensee failed to ensure that staff use safe transferring and positioning devices or techniques when assisting residents. [O. Reg. 79/10, s. 36.]

**Additional Required Actions:**

**CO # - 001 will be served on the licensee. Refer to the "Order(s) of the Inspector".**

**WN #2: The Licensee has failed to comply with LTCHA, 2007 S.O. 2007, c.8, s. 76. Training Specifically failed to comply with the following subsections:**

**s. 76. (4) Every licensee shall ensure that the persons who have received training under subsection (2) receive retraining in the areas mentioned in that subsection at times or at intervals provided for in the regulations. 2007, c. 8, s. 76. (4).**

**Findings/Faits saillants :**

1. Critical Incident #1159-000035-12 was submitted to the Ministry of Health and Long-Term Care (MOHLTC) for the "improper/incompetant treatment of a resident that results in harm or risk to a resident". According to the report, resident #001 sustained a serious injury as a result of falling out of a bath tub lift chair while suspended in the lift. The home's investigation revealed that the staff member did not use the mechanical lift correctly and did not follow the home's policy #HS16-0-14 titled "Operation of Mechanical Lifting Devices - Operating Procedure" and specifically had operated the lift without two staff members present. In addition, the home's S.A.L.T program (Safe Ambulation and Lifts and Transfers) policy #HS-P-120-005 - states "Once per year existing direct nursing care staff must demonstrate competency in lifts, transfers and repositioning, as well as awareness of pertinent policies and procedures". An interview was conducted with staff member #103 on Sept. 11, 2012 and it was reported that the staff member had not followed the home's policy, and had not received retraining in the "SALT" program since 2009. The home failed to ensure that all staff members receive annual retraining as is required in the regulations.

The licensee failed to ensure that the persons who have received training under subsection (2) receive retraining in the areas mentioned in that subsection at times or at intervals provided for in the regulations. [LTCHA 2007, S.O.2007,c. 8, s. 76. (4).]

**Additional Required Actions:**

***VPC - pursuant to the Long-Term Care Homes Act, 2007, S.O. 2007, c.8, s.152(2) the licensee is hereby requested to prepare a written plan of correction for achieving compliance that ensures that staff receive annual retraining in the safe and correct use of equipment, including therapeutic equipment, mechanical lifts, assistive aids and positioning aids, relevant to the staff responsibilities, to be implemented voluntarily.***

Issued on this 11th day of October, 2012

Signature of Inspector(s)/Signature de l'inspecteur ou des inspecteurs

*Lauren Lenhunen #196.*