



**Ministry of Health and
Long-Term Care**

Order(s) of the Inspector

Pursuant to section 153 and/or
section 154 of the *Long-Term Care
Homes Act*, 2007, S.O. 2007, c.8

**Ministère de la Santé et
des Soins de longue durée**

Ordre(s) de l'inspecteur

Aux termes de l'article 153 et/ou
de l'article 154 de la *Loi de 2007 sur les foyers
de soins de longue durée*, L.O. 2007, chap. 8

**Health System Accountability and Performance Division
Performance Improvement and Compliance Branch**

**Division de la responsabilisation et de la performance du système de santé
Direction de l'amélioration de la performance et de la conformité**

Public Copy/Copie du public

Name of Inspector (ID #) /

Nom de l'inspecteur (No) : ROSE-MARIE FARWELL (122)

Inspection No. /

No de l'inspection : 2013_224122_0004

Log No. /

Registre no: S-000215-13

Type of Inspection /

Genre d'inspection: Critical Incident System

Report Date(s) /

Date(s) du Rapport : Jul 8, 2013

Licensee /

Titulaire de permis : REVERA LONG TERM CARE INC.

55 STANDISH COURT, 8TH FLOOR, MISSISSAUGA,
ON, L5R-4B2

LTC Home /

Foyer de SLD :

LAKEHEAD MANOR

135 SOUTH VICKERS STREET, THUNDER BAY, ON,
P7E-1J2

Name of Administrator /

Nom de l'administratrice

ou de l'administrateur : Jonathon Riabov

To REVERA LONG TERM CARE INC., you are hereby required to comply with the following order(s) by the date(s) set out below:



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Pursuant to section 153 and/or
section 154 of the *Long-Term Care
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de l'article 154 de la *Loi de 2007 sur les foyers
de soins de longue durée*, L.O. 2007, chap. 8

**Order # /
Ordre no :** 001

**Order Type /
Genre d'ordre :** Compliance Orders, s. 153. (1) (a)

Pursuant to / Aux termes de :

O.Reg 79/10, s. 131. (2) The licensee shall ensure that drugs are administered to residents in accordance with the directions for use specified by the prescriber.
O. Reg. 79/10, s. 131 (2).

Order / Ordre :

The licensee shall ensure that drugs are administered to residents in accordance with the directions for use specified by the prescriber. O. Reg. 79/10, s. 131 (2).

Grounds / Motifs :



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section 154 of the *Long-Term Care
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Aux termes de l'article 153 et/ou
de l'article 154 de la *Loi de 2007 sur les foyers
de soins de longue durée*, L.O. 2007, chap. 8

1. On May 8, 2013; the physician ordered Hydromorphone Contin 6 mgs p.o., to be administered to resident #100 four times daily (QID), for complaints of increased lower back pain.

On May 10, 2013 at 1521 hrs, the Nurse Practitioner was informed of resident #100's lethargy. The Nurse Practitioner ordered a reduction in administration of Hydromorphone Contin 6 mgs p.o., to three times daily (TID); however, resident #100 continued to receive Hydromorphone Contin 6 mgs p.o., four times daily (QID) until May 13, 2013.

The medication administration and transcription errors were identified on the morning of May 13, 2013. Resident #100's physician was notified of the transcription and medication administration errors and was also informed of resident #100's ongoing lethargy. Resident #100 was transferred to hospital for investigation of lethargy and was treated for possible opiate overdose. Resident #100 was subsequently admitted to the hospital.

Resident #100 returned to the home on May 17, 2013 at 1300 hrs with the following readmission orders which were approved by resident #100's physician by telephone at 1330 hrs:

Discontinue Hydromorphone Contin 6 mgs TID.
Continue Hydromorphone Contin 3 mgs q12H (every 12 hours).

On May 17, 2013 at 1658 hrs, a medication error involving resident #100 was reported to the charge nurse. Staff #1005 had administered 6 mgs of Hydromorphone Contin p.o. to resident #100. Staff #1005 reported the error had occurred because resident #100's medication readmission orders had not been transcribed to the computerized medication administration system.

The licensee failed to ensure that drugs are administered to residents in accordance with the directions for use specified by the prescriber. O. Reg. 79/10, s. 131 (2).
(122)



**Ministry of Health and
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Pursuant to section 153 and/or
section 154 of the *Long-Term Care
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Aux termes de l'article 153 et/ou
de l'article 154 de la *Loi de 2007 sur les foyers
de soins de longue durée*, L.O. 2007, chap. 8

**This order must be complied with by /
Vous devez vous conformer à cet ordre d'ici le :**

Jul 31, 2013



Ministry of Health and Long-Term Care	Ministère de la Santé et des Soins de longue durée
Order(s) of the Inspector Pursuant to section 153 and/or section 154 of the <i>Long-Term Care Homes Act, 2007</i> , S.O. 2007, c.8	Ordre(s) de l'inspecteur Aux termes de l'article 153 et/ou de l'article 154 de la <i>Loi de 2007 sur les foyers de soins de longue durée</i> , L.O. 2007, chap. 8

Order # / Ordre no : 002	Order Type / Genre d'ordre : Compliance Orders, s. 153. (1) (a)
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Pursuant to / Aux termes de :

LTCHA, 2007 S.O. 2007, c.8, s. 6. (1) Every licensee of a long-term care home shall ensure that there is a written plan of care for each resident that sets out, (a) the planned care for the resident; (b) the goals the care is intended to achieve; and (c) clear directions to staff and others who provide direct care to the resident. 2007, c. 8, s. 6 (1).

Order / Ordre :

The licensee shall ensure that there is a written plan of care for each resident that sets out, (a) the planned care for the resident; (b) the goals the care is intended to achieve; and (c) clear directions to staff and others who provide direct care to the resident; specifically related to pain management. LTCHA 2007, S.O., c.8, s. 6 (1).

Grounds / Motifs :

1. Resident #100 experiences moderate pain daily. Resident #100 has received Hydromorphone Contin at varying doses since pre-admission to the home. Resident #100 currently receives Hydromorphone Contin 3 mgs every 12 hrs and also receives additional narcotic and non narcotic analgesics as required for breakthrough pain. Resident #100 was admitted to the home on July 19, 2012; to date, a plan of care for pain management has not been established. The licensee failed to ensure that there is a written plan of care specifically related to pain management for resident #100 that sets out, (a) the planned care for the resident; (b) the goals the care is intended to achieve; and (c) clear directions to staff and others who provide direct care to resident #100. LTCHA 2007, S.O., c.8, s. 6 (1).

(122)



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section 154 of the *Long-Term Care
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de l'article 154 de la *Loi de 2007 sur les foyers
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**This order must be complied with by /
Vous devez vous conformer à cet ordre d'ici le :**

Aug 31, 2013



**Ministry of Health and
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de l'article 154 de la *Loi de 2007 sur les foyers
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REVIEW/APPEAL INFORMATION

TAKE NOTICE:

The Licensee has the right to request a review by the Director of this (these) Order(s) and to request that the Director stay this (these) Order(s) in accordance with section 163 of the Long-Term Care Homes Act, 2007.

The request for review by the Director must be made in writing and be served on the Director within 28 days from the day the order was served on the Licensee.

The written request for review must include,

- (a) the portions of the order in respect of which the review is requested;
- (b) any submissions that the Licensee wishes the Director to consider; and
- (c) an address for services for the Licensee.

The written request for review must be served personally, by registered mail or by fax upon:

Director
c/o Appeals Coordinator
Performance Improvement and Compliance Branch
Ministry of Health and Long-Term Care
1075 Bay Street, 11th Floor
TORONTO, ON
M5S-2B1
Fax: 416-327-7603



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When service is made by registered mail, it is deemed to be made on the fifth day after the day of mailing and when service is made by fax, it is deemed to be made on the first business day after the day the fax is sent. If the Licensee is not served with written notice of the Director's decision within 28 days of receipt of the Licensee's request for review, this(these) Order(s) is(are) deemed to be confirmed by the Director and the Licensee is deemed to have been served with a copy of that decision on the expiry of the 28 day period.

The Licensee has the right to appeal the Director's decision on a request for review of an Inspector's Order(s) to the Health Services Appeal and Review Board (HSARB) in accordance with section 164 of the Long-Term Care Homes Act, 2007. The HSARB is an independent tribunal not connected with the Ministry. They are established by legislation to review matters concerning health care services. If the Licensee decides to request a hearing, the Licensee must, within 28 days of being served with the notice of the Director's decision, give a written notice of appeal to both:

Health Services Appeal and Review Board and the Director

Attention Registrar
151 Bloor Street West
9th Floor
Toronto, ON M5S 2T5

Director
c/o Appeals Coordinator
Performance Improvement and Compliance
Branch
Ministry of Health and Long-Term Care
1075 Bay Street, 11th Floor
TORONTO, ON
M5S-2B1
Fax: 416-327-7603

Upon receipt, the HSARB will acknowledge your notice of appeal and will provide instructions regarding the appeal process. The Licensee may learn more about the HSARB on the website www.hsarb.on.ca.



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RENSEIGNEMENTS SUR LE RÉEXAMEN/L'APPEL

PRENDRE AVIS

En vertu de l'article 163 de la Loi de 2007 sur les foyers de soins de longue durée, le titulaire de permis peut demander au directeur de réexaminer l'ordre ou les ordres qu'il a donné et d'en suspendre l'exécution.

La demande de réexamen doit être présentée par écrit et est signifiée au directeur dans les 28 jours qui suivent la signification de l'ordre au titulaire de permis.

La demande de réexamen doit contenir ce qui suit :

- a) les parties de l'ordre qui font l'objet de la demande de réexamen;
- b) les observations que le titulaire de permis souhaite que le directeur examine;
- c) l'adresse du titulaire de permis aux fins de signification.

La demande écrite est signifiée en personne ou envoyée par courrier recommandé ou par télécopieur au:

Directeur
a/s Coordinateur des appels
Direction de l'amélioration de la performance et de la conformité
Ministère de la Santé et des Soins de longue durée
1075, rue Bay, 11e étage
Ontario, ON
M5S-2B1
Fax: 416-327-7603

Les demandes envoyées par courrier recommandé sont réputées avoir été signifiées le cinquième jour suivant l'envoi et, en cas de transmission par télécopieur, la signification est réputée faite le jour ouvrable suivant l'envoi. Si le titulaire de permis ne reçoit pas d'avis écrit de la décision du directeur dans les 28 jours suivant la signification de la demande de réexamen, l'ordre ou les ordres sont réputés confirmés par le directeur. Dans ce cas, le titulaire de permis est réputé avoir reçu une copie de la décision avant l'expiration du délai de 28 jours.



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de l'article 154 de la *Loi de 2007 sur les foyers
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En vertu de l'article 164 de la Loi de 2007 sur les foyers de soins de longue durée, le titulaire de permis a le droit d'interjeter appel, auprès de la Commission d'appel et de révision des services de santé, de la décision rendue par le directeur au sujet d'une demande de réexamen d'un ordre ou d'ordres donnés par un inspecteur. La Commission est un tribunal indépendant du ministère. Il a été établi en vertu de la loi et il a pour mandat de trancher des litiges concernant les services de santé. Le titulaire de permis qui décide de demander une audience doit, dans les 28 jours qui suivent celui où lui a été signifié l'avis de décision du directeur, faire parvenir un avis d'appel écrit aux deux endroits suivants :

À l'attention du registraire
Commission d'appel et de révision
des services de santé
151, rue Bloor Ouest, 9e étage
Toronto (Ontario) M5S 2T5

Directeur
a/s Coordinateur des appels
Direction de l'amélioration de la performance et de la
conformité
Ministère de la Santé et des Soins de longue durée
1075, rue Bay, 11e étage
Ontario, ON
M5S-2B1
Fax: 416-327-7603

La Commission accusera réception des avis d'appel et transmettra des instructions sur la façon de procéder pour interjeter appel. Les titulaires de permis peuvent se renseigner sur la Commission d'appel et de révision des services de santé en consultant son site Web, au www.hsb.on.ca.

Issued on this 8th day of July, 2013

**Signature of Inspector /
Signature de l'inspecteur :**

A handwritten signature in black ink, appearing to read "R. Farwell".

**Name of Inspector /
Nom de l'inspecteur :** ROSE-MARIE FARWELL

**Service Area Office /
Bureau régional de services :** Sudbury Service Area Office



**Ministry of Health and
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Homes Act, 2007**

**Ministère de la Santé et des
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**Rapport d'inspection sous la
Loi de 2007 sur les foyers de
soins de longue durée**

**Health System Accountability and
Performance Division**
**Performance Improvement and
Compliance Branch**

**Division de la responsabilisation et de la
performance du système de santé**
**Direction de l'amélioration de la
performance et de la conformité**

Sudbury Service Area Office
159 Cedar Street, Suite 403
SUDBURY, ON, P3E-6A5
Telephone: (705) 564-3130
Facsimile: (705) 564-3133

Bureau régional de services de
Sudbury
159, rue Cedar, Bureau 403
SUDBURY, ON, P3E-6A5
Téléphone: (705) 564-3130
Télécopieur: (705) 564-3133

Public Copy/Copie du public

Report Date(s) / Date(s) du Rapport	Inspection No / No de l'inspection	Log # / Registre no	Type of Inspection / Genre d'inspection
Jul 8, 2013	2013_224122_0004	S-000215-13	Critical Incident System

Licensee/Titulaire de permis

REVERA LONG TERM CARE INC.

55 STANDISH COURT, 8TH FLOOR, MISSISSAUGA, ON, L5R-4B2

Long-Term Care Home/Foyer de soins de longue durée

LAKEHEAD MANOR

135 SOUTH VICKERS STREET, THUNDER BAY, ON, P7E-1J2

Name of Inspector(s)/Nom de l'inspecteur ou des inspecteurs

ROSE-MARIE FARWELL (122)

Inspection Summary/Résumé de l'inspection



**Ministry of Health and
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**Inspection Report under
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Loi de 2007 sur les foyers de
soins de longue durée**

The purpose of this inspection was to conduct a Critical Incident System inspection.

This inspection was conducted on the following date(s): June 12, 13, 2013

This inspection was conducted in follow up to CI 1159-000029-13 and MOHLTC Log S-000215-13.

During the course of the inspection, the inspector(s) spoke with Executive Director, Director of Care, Regional Director of Clinical Services, Registered Staff.

During the course of the inspection, the inspector(s) reviewed CI 1159-000029-13, the resident's health care record, physician's orders, readmission orders and various policies and procedures.

The following Inspection Protocols were used during this inspection:
Medication

Pain

Findings of Non-Compliance were found during this inspection.

NON-COMPLIANCE / NON - RESPECT DES EXIGENCES	
Legend	Legendé
WN – Written Notification	WN – Avis écrit
VPC – Voluntary Plan of Correction	VPC – Plan de redressement volontaire
DR – Director Referral	DR – Aiguillage au directeur
CO – Compliance Order	CO – Ordre de conformité
WAO – Work and Activity Order	WAO – Ordres : travaux et activités



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Non-compliance with requirements under the Long-Term Care Homes Act, 2007 (LTCHA) was found. (A requirement under the LTCHA includes the requirements contained in the items listed in the definition of "requirement under this Act" in subsection 2(1) of the LTCHA.)

Le non-respect des exigences de la Loi de 2007 sur les foyers de soins de longue durée (LFSLD) a été constaté. (Une exigence de la loi comprend les exigences qui font partie des éléments énumérés dans la définition de « exigence prévue par la présente loi », au paragraphe 2(1) de la LFSLD.

The following constitutes written notification of non-compliance under paragraph 1 of section 152 of the LTCHA.

Ce qui suit constitue un avis écrit de non-respect aux termes du paragraphe 1 de l'article 152 de la LFSLD.

**WN #1: The Licensee has failed to comply with O.Reg 79/10, s. 131.
Administration of drugs**

Specifically failed to comply with the following:

s. 131. (2) The licensee shall ensure that drugs are administered to residents in accordance with the directions for use specified by the prescriber. O. Reg. 79/10, s. 131 (2).

Findings/Faits saillants :



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Loi de 2007 sur les foyers de
soins de longue durée**

1. On May 8, 2013; the physician ordered Hydromorphone Contin 6 mgs p.o., to be administered to resident #100 four times daily (QID), for complaints of increased lower back pain.

On May 10, 2013 at 1521 hrs, the Nurse Practitioner was informed of resident #100's lethargy. The Nurse Practitioner ordered a reduction in administration of Hydromorphone Contin 6 mgs p.o., to three times daily (TID); however, resident #100 continued to receive Hydromorphone Contin 6 mgs p.o., four times daily (QID) until May 13, 2013.

The medication administration and transcription errors were identified on the morning of May 13, 2013. Resident #100's physician was notified of the transcription and medication administration errors and was also informed of resident #100's ongoing lethargy. Resident #100 was transferred to hospital for investigation of lethargy and was treated for possible opiate overdose. Resident #100 was subsequently admitted to the hospital.

Resident #100 returned to the home on May 17, 2013 at 1300 hrs with the following readmission orders which were approved by resident #100's physician by telephone at 1330 hrs:

Discontinue Hydromorphone Contin 6 mgs TID.
Continue Hydromorphone Contin 3 mgs q12H (every 12 hours).

On May 17, 2013 at 1658 hrs, a medication error involving resident #100 was reported to the charge nurse. Staff #1005 had administered 6 mgs of Hydromorphone Contin p.o. to resident #100. Staff #1005 reported the error had occurred because resident #100's medication readmission orders had not been transcribed to the computerized medication administration system.

The licensee failed to ensure that drugs are administered to residents in accordance with the directions for use specified by the prescriber. [s. 131. (2)]

Additional Required Actions:

CO # - 001 will be served on the licensee. Refer to the “Order(s) of the Inspector”.



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the Long-Term Care
Homes Act, 2007**

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soins de longue durée**

**WN #2: The Licensee has failed to comply with LTCHA, 2007 S.O. 2007, c.8, s. 6.
Plan of care**

Specifically failed to comply with the following:

- s. 6. (1) Every licensee of a long-term care home shall ensure that there is a written plan of care for each resident that sets out,**
(a) the planned care for the resident; 2007, c. 8, s. 6 (1).
(b) the goals the care is intended to achieve; and 2007, c. 8, s. 6 (1).
(c) clear directions to staff and others who provide direct care to the resident.
2007, c. 8, s. 6 (1).
-

Findings/Faits saillants :

1. Resident #100 experiences moderate pain daily. Resident #100 has received Hydromorpha Contin at varying doses since pre-admission to the home. Resident #100 currently receives Hydromorpha Contin 3 mgs every 12 hrs and also receives additional narcotic and non narcotic analgesics as required for breakthrough pain. Resident #100 was admitted to the home on July 19, 2012; to date, a plan of care for pain management has not been established. The licensee failed to ensure that there is a written plan of care specifically related to pain management for resident #100 that sets out, (a) the planned care for the resident; (b) the goals the care is intended to achieve; and (c) clear directions to staff and others who provide direct care to resident #100. LTCHA 2007, S.O., c.8, s. 6 (1). [s. 6. (1)]

Additional Required Actions:

CO # - 002 will be served on the licensee. Refer to the "Order(s) of the Inspector".

WN #3: The Licensee has failed to comply with O.Reg 79/10, s. 107. Reports re critical incidents

Specifically failed to comply with the following:

- s. 107. (3) The licensee shall ensure that the Director is informed of the following incidents in the home no later than one business day after the occurrence of the incident, followed by the report required under subsection (4):**
5. A medication incident or adverse drug reaction in respect of which a resident is taken to hospital. O. Reg. 79/10, s. 107 (3).



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soins de longue durée**

Findings/Faits saillants :

1. On May 8, 2013; the physician ordered Hydromorphone Contin 6 mgs p.o., to be administered to resident #100 four times daily (QID), for complaints of increased lower back pain.

On May 10, 2013 at 1521 hrs, the Nurse Practitioner was informed of resident #100's lethargy. The Nurse Practitioner ordered a reduction in administration of Hydromorphone Contin 6 mgs p.o., to three times daily (TID); however, resident #100 continued to receive Hydromorphone Contin 6 mgs p.o., four times daily (QID) until May 13, 2013.

The medication administration and transcription errors were identified on the morning of May 13, 2013. Resident #100's physician was notified of the transcription and medication administration errors and was also informed of resident #100's ongoing lethargy. Resident #100 was transferred to hospital for investigation of lethargy and was treated for possible opiate overdose. Resident #100 was subsequently admitted to the hospital.

These medication errors resulting in resident #100's transfer, treatment and subsequent admission to the hospital were reported to the MOHLTC on May 24, 2013 through the CIS reporting system.

The licensee failed to ensure that the Director was informed of the following incidents in the home no later than one business day after the occurrence of the incident, followed by the report required under subsection (4): 5. A medication incident or adverse drug reaction in respect of which a resident is taken to hospital. [s. 107. (3) 5.]



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Loi de 2007 sur les foyers de
soins de longue durée**

Issued on this 31st day of July, 2013

Signature of Inspector(s)/Signature de l'inspecteur ou des inspecteurs