



Ministry of Health and Long-Term Care

Ministère de la Santé et des Soins de longue durée

Inspection Report under the Long-Term Care Homes Act, 2007

Rapport d'inspection sous la Loi de 2007 sur les foyers de soins de longue durée

Health System Accountability and Performance Division  
Performance Improvement and Compliance Branch

Toronto Service Area Office  
5700 Yonge Street, 5th Floor  
TORONTO, ON, M2M-4K5  
Telephone: (416) 325-9660  
Facsimile: (416) 327-4486

Bureau régional de services de Toronto  
5700, rue Yonge, 5e étage  
TORONTO, ON, M2M-4K5  
Téléphone: (416) 325-9660  
Télécopieur: (416) 327-4486

Division de la responsabilisation et de la performance du système de santé  
Direction de l'amélioration de la performance et de la conformité

**Public Copy/Copie du public**

Report Date(s) / Date(s) du Rapport	Inspection No / No de l'inspection	Log # / Registre no	Type of Inspection / Genre d'inspection
Mar 21, 2014	2014_168202_0007	T-372-14	Complaint

**Licensee/Titulaire de permis**

McKenzie Health  
10 TRENCH STREET, RICHMOND HILL, ON, L4C-4Z3

**Long-Term Care Home/Foyer de soins de longue durée**

MacKenzie Health  
10 TRENCH STREET, RICHMOND HILL, ON, L4C-4Z3

**Name of Inspector(s)/Nom de l'inspecteur ou des inspecteurs**

VALERIE JOHNSTON (202)

**Inspection Summary/Résumé de l'inspection**

The purpose of this inspection was to conduct a Complaint inspection.

This inspection was conducted on the following date(s): March 13, 14, 2014

During the course of the inspection, the inspector(s) spoke with administrator, director of care (DOC), manager of security (MS), rai-coordinator (RC), physiotherapist, registered nursing staff, personal support workers.

During the course of the inspection, the inspector(s) observed the provision of care to residents and all exit doors leading to stairwells, reviewed clinical records, reviewed the home's policies related to falls prevention and management.

The following Inspection Protocols were used during this inspection:



Falls Prevention  
Safe and Secure Home

Findings of Non-Compliance were found during this inspection.

<b>NON-COMPLIANCE / NON - RESPECT DES EXIGENCES</b>	
<p>Legend</p> <p>WN – Written Notification VPC – Voluntary Plan of Correction DR – Director Referral CO – Compliance Order WAO – Work and Activity Order</p>	<p>Legendé</p> <p>WN – Avis écrit VPC – Plan de redressement volontaire DR – Aiguillage au directeur CO – Ordre de conformité WAO – Ordres : travaux et activités</p>
<p>Non-compliance with requirements under the Long-Term Care Homes Act, 2007 (LTCHA) was found. (A requirement under the LTCHA includes the requirements contained in the items listed in the definition of "requirement under this Act" in subsection 2(1) of the LTCHA.)</p> <p>The following constitutes written notification of non-compliance under paragraph 1 of section 152 of the LTCHA.</p>	<p>Le non-respect des exigences de la Loi de 2007 sur les foyers de soins de longue durée (LFSLD) a été constaté. (Une exigence de la loi comprend les exigences qui font partie des éléments énumérés dans la définition de « exigence prévue par la présente loi », au paragraphe 2(1) de la LFSLD.</p> <p>Ce qui suit constitue un avis écrit de non-respect aux termes du paragraphe 1 de l'article 152 de la LFSLD.</p>

**WN #1: The Licensee has failed to comply with O.Reg 79/10, s. 9. Doors in a home**



Specifically failed to comply with the following:

s. 9. (1) Every licensee of a long-term care home shall ensure that the following rules are complied with:

1. All doors leading to stairways and the outside of the home other than doors leading to secure outside areas that preclude exit by a resident, including balconies and terraces, or doors that residents do not have access to must be,

- i. kept closed and locked,
- ii. equipped with a door access control system that is kept on at all times, and
- iii. equipped with an audible door alarm that allows calls to be cancelled only at the point of activation and,

A. is connected to the resident-staff communication and response system,  
or

B. is connected to an audio visual enunciator that is connected to the nurses' station nearest to the door and has a manual reset switch at each door.

O. Reg. 79/10, s. 9; O. Reg. 363/11, s. 1 (1, 2).

2. All doors leading to non-residential areas must be equipped with locks to restrict unsupervised access to those areas by residents, and those doors must be kept closed and locked when they are not being supervised by staff. O. Reg. 79/10, s. 9; O. Reg. 363/11, s. 1 (1, 2).

3. Any locks on bedrooms, washrooms, toilet or shower rooms must be designed and maintained so they can be readily released from the outside in an emergency.

4. All alarms for doors leading to the outside must be connected to a back-up power supply, unless the home is not served by a generator, in which case the staff of the home shall monitor the doors leading to the outside in accordance with the procedures set out in the home's emergency plans. O. Reg. 79/10, s. 9; O. Reg. 363/11, s. 1 (1, 2).

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Findings/Faits saillants :



1. The licensee failed to ensure that all doors leading to stairways are kept closed and locked. This area of non-compliance was previously issued on September 10, 2012, inspection #2012\_147113\_0038.

On an identified date resident #001 was found lying on the landing at the bottom of seven steps of stairs in an identified stairwell. Resident #001 was assessed for injury by registered staff and then assisted back up the stairs by four identified staff members. The RN and clinical records indicated that resident received minimal injury and remained at the home for monitoring. On the following morning, resident #001 was sent to hospital for further assessment, resulting in no further identification of injury.

A review of resident #001's plan of care identifies this resident as high risk for falls, independent with wheelchair, wanders and exit seeks. The written plan of care for resident #001 directs staff to monitor resident closely and ensure the resident is wearing a wander guard at all times. Staff indicated that on an identified date, resident #001 was observed to be restless and continually exit seeking. Staff indicated that resident #001's wander guard bracelet alarmed twice during the evening because the resident was found exiting the home area through the elevator. An identified PSW indicated that resident #001 could not be found on the home area and alerted the RN, RPN and a PSW to search for the resident. At an identified time staff indicated that resident #001 was found lying with his/her wheelchair beside him/her at the bottom of seven steps of stairs in an identified stairwell. The RN indicated that resident #001 must have exited the unlocked door leading to the stairwell and confirmed that at the time of resident #001's fall, all of the exit doors leading to all stairwells were found to be unlocked.

An interview with the manager of security (MS) indicated that on an identified date, all exit doors with mag locks, leading into stairwells had been unlocked for an unidentified time period and for reasons unknown. The MS indicated that the mag locked doors exiting into stairwells are only monitored through random observations of long term care home staff and hospital security. [s. 9. (1)]

***Additional Required Actions:***

***CO # - 001 will be served on the licensee. Refer to the "Order(s) of the Inspector".***

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**WN #2: The Licensee has failed to comply with O.Reg 79/10, s. 26. Plan of care**



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**Specifically failed to comply with the following:**

**s. 26. (3) A plan of care must be based on, at a minimum, interdisciplinary assessment of the following with respect to the resident:**

**21. Sleep patterns and preferences. O. Reg. 79/10, s. 26 (3).**

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**Findings/Faits saillants :**

1. The licensee failed to ensure that every plan of care is based on, at a minimum, interdisciplinary assessment of each resident's sleep patterns and preferences.

Direct care staff interviews indicated that residents residing in the home do not have individualized assessed sleep and rest patterns or routines. Staff indicated that residents are assisted to and from bed for sleep at varying times which are dependent upon whether the resident appears tired. A review of resident #001, #002 and #003's written plan of care does not include any direction or preference of the resident's sleep and rest patterns. Registered staff and the RC confirmed in interviews that above mentioned resident care plans did not include an interdisciplinary assessment of each resident's sleep patterns and preferences. [s. 26. (3) 21.]

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**WN #3: The Licensee has failed to comply with O.Reg 79/10, s. 49. Falls prevention and management**

**Specifically failed to comply with the following:**

**s. 49. (3) Every licensee of a long-term care home shall ensure that the equipment, supplies, devices and assistive aids referred to in subsection (1) are readily available at the home. O. Reg. 79/10, s. 49 (3).**

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**Findings/Faits saillants :**



1. The licensee failed to ensure that the equipment, supplies, devices and assistive aids referred to in subsection (1) are readily available at the home.

Resident #001 and #002's plan of care identifies these residents as high risk for falls and require hip protectors to be worn at all times to prevent injury from falls. The home's falls prevention program policy #NUR 04-01-53 dated April 01, 2011 directs the interdisciplinary team to offer the resident/family to use hip protectors to reduce the risk of fractures. The physiotherapist confirmed that home's falls prevention program policy includes the use of hip protectors, however, the home does not supply them and families are directed to purchase the hip protectors from an outside vendor. [s. 49. (3)]

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**WN #4: The Licensee has failed to comply with LTCHA, 2007 S.O. 2007, c.8, s. 91. Resident charges**

**Specifically failed to comply with the following:**

**s. 91. (4) A licensee shall not accept payment from or on behalf of a resident for anything that the licensee is prohibited from charging for under subsection (1) and shall not cause or permit anyone to make such a charge or accept such a payment on the licensee's behalf. 2007, c. 8, s. 91. (4).**

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**Findings/Faits saillants :**

1. The licensee failed to ensure that the licensee shall not accept payment from or on behalf of a resident for anything that the licensee is prohibited from charging for under subsection (1) and shall not cause or permit anyone to make such a charge or accept such a payment on the licensee's behalf.

Resident #001 and #002's plan of care identifies these residents as high risk for falls and require hip protectors to be worn at all times to prevent injury from falls. The home's falls prevention program policy #NUR 04-01-53 dated April 01, 2011, directs the interdisciplinary team to offer the resident/family to use hip protectors to reduce the risk of fractures. The physiotherapist confirmed that home's falls prevention program policy includes the use of hip protectors, however, the home does not supply them and families are directed to purchase the hip protectors from an outside vendor. [s. 91. (4)]



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Loi de 2007 sur les foyers de  
soins de longue durée

Issued on this 21st day of March, 2014

**Signature of Inspector(s)/Signature de l'inspecteur ou des inspecteurs**

Valerie Johnston



Ministry of Health and  
Long-Term Care

Ministère de la Santé et  
des Soins de longue durée

Order(s) of the Inspector  
Pursuant to section 153 and/or  
section 154 of the *Long-Term Care  
Homes Act, 2007*, S.O. 2007, c.8

Ordre(s) de l'inspecteur  
Aux termes de l'article 153 et/ou  
de l'article 154 de la *Loi de 2007 sur les foyers  
de soins de longue durée*, L.O. 2007, chap. 8

Health System Accountability and Performance Division  
Performance Improvement and Compliance Branch

Division de la responsabilisation et de la performance du système de santé  
Direction de l'amélioration de la performance et de la conformité

**Public Copy/Copie du public**

**Name of Inspector (ID #) /**

**Nom de l'inspecteur (No) :** VALERIE JOHNSTON (202)

**Inspection No. /**

**No de l'inspection :** 2014\_168202\_0007

**Log No. /**

**Registre no:** T-372-14

**Type of Inspection /**

**Genre**

Complaint

**d'inspection:**

**Report Date(s) /**

**Date(s) du Rapport :** Mar 21, 2014

**Licensee /**

**Titulaire de permis :** McKenzie Health  
10 TRENCH STREET, RICHMOND HILL, ON, L4C-4Z3

**LTC Home /**

**Foyer de SLD :** MacKenzie Health  
10 TRENCH STREET, RICHMOND HILL, ON, L4C-4Z3

**Name of Administrator /**

**Nom de l'administratrice**

**ou de l'administrateur :** MICHAEL GRIFFIN

To McKenzie Health, you are hereby required to comply with the following order(s) by the date(s) set out below:





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Homes Act, 2007*, S.O. 2007, c.8

Ordre(s) de l'inspecteur  
Aux termes de l'article 153 et/ou  
de l'article 154 de la *Loi de 2007 sur les foyers  
de soins de longue durée*, L.O. 2007, chap. 8

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**Order # /**

**Ordre no :** 001

**Order Type /**

**Genre d'ordre :** Compliance Orders, s. 153. (1) (b)

**Pursuant to / Aux termes de :**

O.Reg 79/10, s. 9. (1) Every licensee of a long-term care home shall ensure that the following rules are complied with:

1. All doors leading to stairways and the outside of the home other than doors leading to secure outside areas that preclude exit by a resident, including balconies and terraces, or doors that residents do not have access to must be,
  - i. kept closed and locked,
  - ii. equipped with a door access control system that is kept on at all times, and
  - iii. equipped with an audible door alarm that allows calls to be cancelled only at the point of activation and,
    - A. is connected to the resident-staff communication and response system, or
    - B. is connected to an audio visual enunciator that is connected to the nurses' station nearest to the door and has a manual reset switch at each door.
- 1.1. All doors leading to secure outside areas that preclude exit by a resident, including balconies and terraces, must be equipped with locks to restrict unsupervised access to those areas by residents.
2. All doors leading to non-residential areas must be equipped with locks to restrict unsupervised access to those areas by residents, and those doors must be kept closed and locked when they are not being supervised by staff.
3. Any locks on bedrooms, washrooms, toilet or shower rooms must be designed and maintained so they can be readily released from the outside in an emergency.
4. All alarms for doors leading to the outside must be connected to a back-up power supply, unless the home is not served by a generator, in which case the staff of the home shall monitor the doors leading to the outside in accordance with the procedures set out in the home's emergency plans. O. Reg. 79/10, s. 9; O. Reg. 363/11, s. 1 (1, 2).

**Order / Ordre :**



**Ministry of Health and  
Long-Term Care**

**Order(s) of the Inspector**

Pursuant to section 153 and/or  
section 154 of the *Long-Term Care  
Homes Act, 2007*, S.O. 2007, c.8

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The licensee shall prepare, submit and implement a plan to ensure that all doors leading to stairways are kept closed and locked. The plan should include, but not limited to, who is responsible to monitor and evaluate the system to ensure that all doors are kept locked. Please submit the plan to [valerie.johnston@ontario.ca](mailto:valerie.johnston@ontario.ca) by April 15, 2014.

**Grounds / Motifs :**



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1. The licensee failed to ensure that all doors leading to stairways are kept closed and locked. This area of non-compliance was previously issued on September 10, 2012, inspection #2012\_147113\_0038.

On an identified date resident #001 was found lying on the landing at the bottom of seven steps of stairs in an identified stairwell. Resident #001 was assessed for injury by registered staff and then assisted back up the stairs by four identified staff members. The RN and clinical records indicated that resident received minimal injury and remained at the home for monitoring. On the following morning, resident #001 was sent to hospital for further assessment, resulting in no further identification of injury.

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An interview with the manager of security (MS) indicated that on an identified date, all exit doors with mag locks, leading into stairwells had been unlocked for an unidentified time period and for reasons unknown. The MS indicated that the mag locked doors exiting into stairwells are only monitored through random observations of long term care home staff and hospital security. [s. 9. (1)] (202)

**This order must be complied with by /**

**Vous devez vous conformer à cet ordre d'ici le :** May 30, 2014



**Ministry of Health and  
Long-Term Care**

**Order(s) of the Inspector**

Pursuant to section 153 and/or  
section 154 of the *Long-Term Care  
Homes Act, 2007*, S.O. 2007, c.8

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### **REVIEW/APPEAL INFORMATION**

#### TAKE NOTICE:

The Licensee has the right to request a review by the Director of this (these) Order(s) and to request that the Director stay this (these) Order(s) in accordance with section 163 of the Long-Term Care Homes Act, 2007.

The request for review by the Director must be made in writing and be served on the Director within 28 days from the day the order was served on the Licensee.

The written request for review must include,

- (a) the portions of the order in respect of which the review is requested;
- (b) any submissions that the Licensee wishes the Director to consider; and
- (c) an address for services for the Licensee.

The written request for review must be served personally, by registered mail or by fax upon:

Director  
c/o Appeals Coordinator  
Performance Improvement and Compliance Branch  
Ministry of Health and Long-Term Care  
1075 Bay Street, 11th Floor  
TORONTO, ON  
M5S-2B1  
Fax: 416-327-7603



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de soins de longue durée*, L.O. 2007, chap. 8

When service is made by registered mail, it is deemed to be made on the fifth day after the day of mailing and when service is made by fax, it is deemed to be made on the first business day after the day the fax is sent. If the Licensee is not served with written notice of the Director's decision within 28 days of receipt of the Licensee's request for review, this(these) Order(s) is(are) deemed to be confirmed by the Director and the Licensee is deemed to have been served with a copy of that decision on the expiry of the 28 day period.

The Licensee has the right to appeal the Director's decision on a request for review of an Inspector's Order(s) to the Health Services Appeal and Review Board (HSARB) in accordance with section 164 of the Long-Term Care Homes Act, 2007. The HSARB is an independent tribunal not connected with the Ministry. They are established by legislation to review matters concerning health care services. If the Licensee decides to request a hearing, the Licensee must, within 28 days of being served with the notice of the Director's decision, give a written notice of appeal to both:

Health Services Appeal and Review Board and the Director

Attention Registrar  
151 Bloor Street West  
9th Floor  
Toronto, ON M5S 2T5

Director  
c/o Appeals Coordinator  
Performance Improvement and Compliance  
Branch  
Ministry of Health and Long-Term Care  
1075 Bay Street, 11th Floor  
TORONTO, ON  
M5S-2B1  
Fax: 416-327-7603

Upon receipt, the HSARB will acknowledge your notice of appeal and will provide instructions regarding the appeal process. The Licensee may learn more about the HSARB on the website [www.hsarb.on.ca](http://www.hsarb.on.ca).



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## **RENSEIGNEMENTS SUR LE RÉEXAMEN/L'APPEL**

### PRENDRE AVIS

En vertu de l'article 163 de la Loi de 2007 sur les foyers de soins de longue durée, le titulaire de permis peut demander au directeur de réexaminer l'ordre ou les ordres qu'il a donné et d'en suspendre l'exécution.

La demande de réexamen doit être présentée par écrit et est signifiée au directeur dans les 28 jours qui suivent la signification de l'ordre au titulaire de permis.

La demande de réexamen doit contenir ce qui suit :

- a) les parties de l'ordre qui font l'objet de la demande de réexamen;
- b) les observations que le titulaire de permis souhaite que le directeur examine;
- c) l'adresse du titulaire de permis aux fins de signification.

La demande écrite est signifiée en personne ou envoyée par courrier recommandé ou par télécopieur au:

Directeur  
a/s Coordinateur des appels  
Direction de l'amélioration de la performance et de la conformité  
Ministère de la Santé et des Soins de longue durée  
1075, rue Bay, 11<sup>e</sup> étage  
Ontario, ON  
M5S-2B1  
Fax: 416-327-7603

Les demandes envoyées par courrier recommandé sont réputées avoir été signifiées le cinquième jour suivant l'envoi et, en cas de transmission par télécopieur, la signification est réputée faite le jour ouvrable suivant l'envoi. Si le titulaire de permis ne reçoit pas d'avis écrit de la décision du directeur dans les 28 jours suivant la signification de la demande de réexamen, l'ordre ou les ordres sont réputés confirmés par le directeur. Dans ce cas, le titulaire de permis est réputé avoir reçu une copie de la décision avant l'expiration du délai de 28 jours.



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En vertu de l'article 164 de la Loi de 2007 sur les foyers de soins de longue durée, le titulaire de permis a le droit d'interjeter appel, auprès de la Commission d'appel et de révision des services de santé, de la décision rendue par le directeur au sujet d'une demande de réexamen d'un ordre ou d'ordres donnés par un inspecteur. La Commission est un tribunal indépendant du ministère. Il a été établi en vertu de la loi et il a pour mandat de trancher des litiges concernant les services de santé. Le titulaire de permis qui décide de demander une audience doit, dans les 28 jours qui suivent celui où lui a été signifié l'avis de décision du directeur, faire parvenir un avis d'appel écrit aux deux endroits suivants :

À l'attention du registraire  
Commission d'appel et de révision  
des services de santé  
151, rue Bloor Ouest, 9e étage  
Toronto (Ontario) M5S 2T5

Directeur  
a/s Coordinateur des appels  
Direction de l'amélioration de la performance et de la  
conformité  
Ministère de la Santé et des Soins de longue durée  
1075, rue Bay, 11e étage  
Ontario, ON  
M5S-2B1  
Fax: 416-327-7603

La Commission accusera réception des avis d'appel et transmettra des instructions sur la façon de procéder pour interjeter appel. Les titulaires de permis peuvent se renseigner sur la Commission d'appel et de révision des services de santé en consultant son site Web, au [www.hsarb.on.ca](http://www.hsarb.on.ca).

**Issued on this 21st day of March, 2014**

**Signature of Inspector /**

**Signature de l'inspecteur :** Valerie Johnston

**Name of Inspector /**

**Nom de l'inspecteur :** Valerie Johnston

**Service Area Office /**

**Bureau régional de services :** Toronto Service Area Office