



**Ministry of Health and  
Long-Term Care**

**Ministère de la Santé et des  
Soins de longue durée**

**Inspection Report under  
the Long-Term Care  
Homes Act, 2007**

**Rapport d'inspection sous la  
Loi de 2007 sur les foyers de  
soins de longue durée**

**Long-Term Care Homes Division  
Long-Term Care Inspections Branch**

**Division des foyers de soins de  
longue durée  
Inspection de soins de longue durée**

London Service Area Office  
130 Dufferin Avenue 4th floor  
LONDON ON N6A 5R2  
Telephone: (519) 873-1200  
Facsimile: (519) 873-1300

Bureau régional de services de  
London  
130 avenue Dufferin 4ème étage  
LONDON ON N6A 5R2  
Téléphone: (519) 873-1200  
Télécopieur: (519) 873-1300

**Public Copy/Copie du public**

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<b>Report Date(s) / Date(s) du rapport</b>	<b>Inspection No / No de l'inspection</b>	<b>Log # / Registre no</b>	<b>Type of Inspection / Genre d'inspection</b>
Nov 14, 2016	2016_303563_0036	009296-16	Follow up

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**Licensee/Titulaire de permis**

Schlegel Villages Inc  
325 Max Becker Drive Suite 201 KITCHENER ON N2E 4H5

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**Long-Term Care Home/Foyer de soins de longue durée**

The Village at St.Clair  
1800 Talbot Road WINDSOR ON 000 000

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**Name of Inspector(s)/Nom de l'inspecteur ou des inspecteurs**

MELANIE NORTHEY (563)

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**Inspection Summary/Résumé de l'inspection**

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**The purpose of this inspection was to conduct a Follow up inspection.**

**This inspection was conducted on the following date(s): September 29 and 30, 2016**

**The following intakes were inspected at the same time as the Follow Up that can be found in a separate report:**

**028337-16 - IL- 46926-LO - Complaint related to resident to resident abuse and care issues**

**028934-16 - IL- 47079-LO - Complaint related to resident to resident abuse**

**The following intake was completed within the Follow Up inspection:**

**028100-16 - 3046-000087-16 - Critical Incident related to staff to resident abuse**

**During the course of the inspection, the inspector(s) spoke with the General Manager, one Assistant Directors of Nursing Care, two Resident Assessment Instrument - Quality Indicator Coordinators, one Neighbourhood Coordinator, and two Personal Support Workers.**

**The inspector also reviewed relevant policies and procedures, as well as clinical records and plans of care for the identified residents. Education materials and employee attendance was also reviewed.**

**The following Inspection Protocols were used during this inspection:  
Prevention of Abuse, Neglect and Retaliation  
Responsive Behaviours**

**During the course of this inspection, Non-Compliances were issued.**

**1 WN(s)**

**0 VPC(s)**

**1 CO(s)**

**0 DR(s)**

**0 WAO(s)**



**NON-COMPLIANCE / NON - RESPECT DES EXIGENCES**

<p>Legend</p> <p>WN – Written Notification  VPC – Voluntary Plan of Correction  DR – Director Referral  CO – Compliance Order  WAO – Work and Activity Order</p>	<p>Legendé</p> <p>WN – Avis écrit  VPC – Plan de redressement volontaire  DR – Aiguillage au directeur  CO – Ordre de conformité  WAO – Ordres : travaux et activités</p>
<p>Non-compliance with requirements under the Long-Term Care Homes Act, 2007 (LTCHA) was found. (a requirement under the LTCHA includes the requirements contained in the items listed in the definition of "requirement under this Act" in subsection 2(1) of the LTCHA).</p> <p>The following constitutes written notification of non-compliance under paragraph 1 of section 152 of the LTCHA.</p>	<p>Le non-respect des exigences de la Loi de 2007 sur les foyers de soins de longue durée (LFSLD) a été constaté. (une exigence de la loi comprend les exigences qui font partie des éléments énumérés dans la définition de « exigence prévue par la présente loi », au paragraphe 2(1) de la LFSLD.</p> <p>Ce qui suit constitue un avis écrit de non-respect aux termes du paragraphe 1 de l'article 152 de la LFSLD.</p>

**WN #1: The Licensee has failed to comply with LTCHA, 2007 S.O. 2007, c.8, s. 19. Duty to protect**

**Specifically failed to comply with the following:**

**s. 19. (1) Every licensee of a long-term care home shall protect residents from abuse by anyone and shall ensure that residents are not neglected by the licensee or staff. 2007, c. 8, s. 19 (1).**

**Findings/Faits saillants :**

1. The licensee failed to ensure that residents were protected from abuse by anyone and free from neglect by the licensee or staff in the home.



For the purpose of the Act and this Regulation, "neglect" means the failure to provide a resident with the treatment, care, services or assistance required for health, safety or well-being, and includes inaction or a pattern of inaction that jeopardizes the health, safety or well-being of one or more residents. O.Reg.79/10, s.5

Record review of the Critical Incident (CI) submitted to the Ministry of Health documented staff to resident abuse. The outcome of the investigation determined improper care of resident #001 that resulted in harm.

Record review of the home's investigation notes documented interviews with Personal Support Worker (PSW) #119 and PSW #120 involved in the incident, as well as PSW #121 who witnessed to the improper care of resident #001.

Record review of acute care documents stated resident #001 had sustained significant injuries. PSW #121 was approached by PSW #120 asking PSW #121 to cover for the both of them and say that they were properly caring for the resident.

Record review of the current care plan in Mede-care documented that the resident required assistance by two staff for Activities of Daily Living (ADLs).

The Neighbourhood Coordinator (NC) #115 shared that she had interviewed PSW #119 and PSW #120 who denied anything unusual for this resident. The NC shared that the PSW staff working the night shift reported unusual physical injuries. The PSWs shared with the NC that there was no report of a fall during the evening shift and the resident was in bed all night and did not complain of pain. The NC shared that there were previous concerns related to PSW #120 improperly transferring another resident and at that time the PSW did not use the proper equipment required and improperly transferred a resident without harm. PWS #120 was disciplined at that time.

PSW #121 shared that PSW #119 and PSW #120 were working the afternoon shift and shared that the incident took place in resident #001's room. PSW #119 and PSW #120 provided improper care causing resident #001 to facial grimace. PSW #121 shared that there was no communication between the two PSWs when PSW #119 provided care alone for a task that required two staff.

The licensee failed to ensure that resident #001 was not neglected by staff when the staff failed to provide the treatment, care, services or assistance required for health, safety or



well-being while transferring the resident including the staffs' inaction to report the improper care and treatment which jeopardized the resident's health and well being.

There was previous non-compliance with s. 19 (1) Duty to Protect as part of the Resident Quality Inspection (RQI) # 2016\_349590\_0006 in February 2016. The home was ordered to provide education of the home's policy titled "Personal Expression Program using The Layered Natured Framework and The P.I.E.C.E.S Approach" to all staff members.

The "Completed Personal Expressions Course (By Department)" report was faxed to the London Satellite Area Office from Neighbourhood Coordinator (NC) #123 and indicated that multiple Personal Care Aides did not complete this online education to date as part of the compliance plan related to education of the home's policy titled "Personal Expression Program using The Layered Natured Framework and The P.I.E.C.E.S Approach" provided to all staff members.

General Manager #101 shared that the layered natured framework was a part of the mandatory marketplace training for all team members and accurate numbers from the "Marketplace Training" online education determined 41 team members have not yet completed this education. PSW #119 and PSW #120 did not receive this education .

The severity was determined to be a level 3 as there was actual harm/risk to this resident. The scope of this issue was isolated to this one resident during the course of this inspection; however there was a compliance history of this legislation being issued in the home on February 24, 2016 as a Compliance Order (CO) as part of the Resident Quality Inspection (RQI) # 2016\_349590\_0006. [s. 19. (1)]

***Additional Required Actions:***

***CO # - 001 will be served on the licensee. Refer to the "Order(s) of the Inspector".***

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**Issued on this 14th day of November, 2016**

**Signature of Inspector(s)/Signature de l'inspecteur ou des inspecteurs**

**Original report signed by the inspector.**



**Ministry of Health and  
Long-Term Care**

**Ministère de la Santé et  
des Soins de longue durée**

**Order(s) of the Inspector**

Pursuant to section 153 and/or  
section 154 of the *Long-Term Care  
Homes Act, 2007, S.O. 2007, c.8*

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou  
de l'article 154 de la *Loi de 2007 sur les foyers  
de soins de longue durée, L.O. 2007, chap. 8*

**Long-Term Care Homes Division  
Long-Term Care Inspections Branch**

**Division des foyers de soins de longue durée  
Inspection de soins de longue durée**

**Public Copy/Copie du public**

**Name of Inspector (ID #) /**

**Nom de l'inspecteur (No) :** MELANIE NORTHEY (563)

**Inspection No. /**

**No de l'inspection :** 2016\_303563\_0036

**Log No. /**

**Registre no:** 009296-16

**Type of Inspection /**

**Genre**

Follow up

**d'inspection:**

**Report Date(s) /**

**Date(s) du Rapport :** Nov 14, 2016

**Licensee /**

**Titulaire de permis :** Schlegel Villages Inc  
325 Max Becker Drive, Suite 201, KITCHENER, ON,  
N2E-4H5

**LTC Home /**

**Foyer de SLD :** The Village at St.Clair

1800 Talbot Road, WINDSOR, ON, 000-000

**Name of Administrator /**

**Nom de l'administratrice**

**ou de l'administrateur :** Julie Roy

To Schlegel Villages Inc, you are hereby required to comply with the following order(s)  
by the date(s) set out below:

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**Order # /**  
**Ordre no :** 001      **Order Type /**  
**Genre d'ordre :** Compliance Orders, s. 153. (1) (a)

**Linked to Existing Order /**  
**Lien vers ordre**      2016\_349590\_0006, CO #001;  
**existant:**

**Pursuant to / Aux termes de :**

LTCHA, 2007 S.O. 2007, c.8, s. 19. (1) Every licensee of a long-term care home shall protect residents from abuse by anyone and shall ensure that residents are not neglected by the licensee or staff. 2007, c. 8, s. 19 (1).

**Order / Ordre :**

The licensee must achieve compliance to ensure residents are protected from abuse by anyone and shall ensure that residents are not neglected by the licensee or staff.

The licensee must achieve compliance by ensuring education of the home's policy titled "Personal Expression Program using The Layered Natured Framework and The P.I.E.C.E.S Approach" is provided to all staff members.

**Grounds / Motifs :**

1. The licensee failed to ensure that residents were protected from abuse by anyone and free from neglect by the licensee or staff in the home.

For the purpose of the Act and this Regulation, "neglect" means the failure to provide a resident with the treatment, care, services or assistance required for health, safety or well-being, and includes inaction or a pattern of inaction that jeopardizes the health, safety or well-being of one or more residents.  
O.Reg.79/10, s.5

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Record review of the home's investigation notes documented interviews with Personal Support Worker (PSW) #119 and PSW #120 involved in the incident, as well as PSW #121 who witnessed to the improper care of resident #001.

Record review of acute care documents stated resident #001 had sustained significant injuries. PSW #121 was approached by PSW #120 asking PSW #121 to cover for the both of them and say that they were properly caring for the resident.

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The Neighbourhood Coordinator (NC) #115 shared that she had interviewed PSW #119 and PSW #120 who denied anything unusual for this resident. The NC shared that the PSW staff working the night shift reported unusual physical injuries. The PSWs shared with the NC that there was no report of a fall during the evening shift and the resident was in bed all night and did not complain of pain. The NC shared that there were previous concerns related to PSW #120 improperly transferring another resident and at that time the PSW did not use the proper equipment required and improperly transferred a resident without harm. PWS #120 was disciplined at that time.

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The licensee failed to ensure that resident #001 was not neglected by staff when the staff failed to provide the treatment, care, services or assistance required for health, safety or well-being while transferring the resident including the staffs' inaction to report the improper care and treatment which jeopardized the resident's health and well being.

There was previous non-compliance with s. 19 (1) Duty to Protect as part of the Resident Quality Inspection (RQI) # 2016\_349590\_0006 in February 2016. The home was ordered to provide education of the home's policy titled "Personal Expression Program using The Layered Natured Framework and The P.I.E.C.E.S Approach" to all staff members.

The "Completed Personal Expressions Course (By Department)" report was faxed to the London Satellite Area Office from Neighbourhood Coordinator (NC)



**Ministry of Health and  
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**Order(s) of the Inspector**

Pursuant to section 153 and/or  
section 154 of the *Long-Term Care  
Homes Act, 2007, S.O. 2007, c.8*

**Ministère de la Santé et  
des Soins de longue durée**

**Ordre(s) de l'inspecteur**

Aux termes de l'article 153 et/ou  
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#123 and indicated that multiple Personal Care Aides did not complete this online education to date as part of the compliance plan related to education of the home's policy titled "Personal Expression Program using The Layered Natured Framework and The P.I.E.C.E.S Approach" provided to all staff members.

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The severity was determined to be a level 3 as there was actual harm/risk to this resident. The scope of this issue was isolated to this one resident during the course of this inspection; however there was a compliance history of this legislation being issued in the home on February 24, 2016 as a Compliance Order (CO) as part of the Resident Quality Inspection (RQI) # 2016\_349590\_0006. (563)

**This order must be complied with by /**

**Vous devez vous conformer à cet ordre d'ici le : Nov 30, 2016**



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**Ministère de la Santé et  
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### **REVIEW/APPEAL INFORMATION**

#### **TAKE NOTICE:**

The Licensee has the right to request a review by the Director of this (these) Order(s) and to request that the Director stay this (these) Order(s) in accordance with section 163 of the Long-Term Care Homes Act, 2007.

The request for review by the Director must be made in writing and be served on the Director within 28 days from the day the order was served on the Licensee.

The written request for review must include,

- (a) the portions of the order in respect of which the review is requested;
- (b) any submissions that the Licensee wishes the Director to consider; and
- (c) an address for services for the Licensee.

The written request for review must be served personally, by registered mail or by fax upon:

Director  
c/o Appeals Coordinator  
Long-Term Care Inspections Branch  
Ministry of Health and Long-Term Care  
1075 Bay Street, 11th Floor  
TORONTO, ON  
M5S-2B1  
Fax: 416-327-7603



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Pursuant to section 153 and/or  
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When service is made by registered mail, it is deemed to be made on the fifth day after the day of mailing and when service is made by fax, it is deemed to be made on the first business day after the day the fax is sent. If the Licensee is not served with written notice of the Director's decision within 28 days of receipt of the Licensee's request for review, this(these) Order(s) is(are) deemed to be confirmed by the Director and the Licensee is deemed to have been served with a copy of that decision on the expiry of the 28 day period.

The Licensee has the right to appeal the Director's decision on a request for review of an Inspector's Order(s) to the Health Services Appeal and Review Board (HSARB) in accordance with section 164 of the Long-Term Care Homes Act, 2007. The HSARB is an independent tribunal not connected with the Ministry. They are established by legislation to review matters concerning health care services. If the Licensee decides to request a hearing, the Licensee must, within 28 days of being served with the notice of the Director's decision, give a written notice of appeal to both:

Health Services Appeal and Review Board and the Director

Attention Registrar  
151 Bloor Street West  
9th Floor  
Toronto, ON M5S 2T5

Director  
c/o Appeals Coordinator  
Long-Term Care Inspections Branch  
Ministry of Health and Long-Term Care  
1075 Bay Street, 11th Floor  
TORONTO, ON  
M5S-2B1  
Fax: 416-327-7603

Upon receipt, the HSARB will acknowledge your notice of appeal and will provide instructions regarding the appeal process. The Licensee may learn more about the HSARB on the website [www.hsarb.on.ca](http://www.hsarb.on.ca).



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**Ordre(s) de l'inspecteur**  
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de l'article 154 de la *Loi de 2007 sur les foyers  
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## **RENSEIGNEMENTS SUR LE RÉEXAMEN/L'APPEL**

### **PRENDRE AVIS**

En vertu de l'article 163 de la Loi de 2007 sur les foyers de soins de longue durée, le titulaire de permis peut demander au directeur de réexaminer l'ordre ou les ordres qu'il a donné et d'en suspendre l'exécution.

La demande de réexamen doit être présentée par écrit et est signifiée au directeur dans les 28 jours qui suivent la signification de l'ordre au titulaire de permis.

La demande de réexamen doit contenir ce qui suit :

- a) les parties de l'ordre qui font l'objet de la demande de réexamen;
- b) les observations que le titulaire de permis souhaite que le directeur examine;
- c) l'adresse du titulaire de permis aux fins de signification.

La demande écrite est signifiée en personne ou envoyée par courrier recommandé ou par télécopieur au:

Directeur  
a/s Coordinateur des appels  
Inspection de soins de longue durée  
Ministère de la Santé et des Soins de longue durée  
1075, rue Bay, 11<sup>e</sup> étage  
Ontario, ON  
M5S-2B1  
Fax: 416-327-7603

Les demandes envoyées par courrier recommandé sont réputées avoir été signifiées le cinquième jour suivant l'envoi et, en cas de transmission par télécopieur, la signification est réputée faite le jour ouvrable suivant l'envoi. Si le titulaire de permis ne reçoit pas d'avis écrit de la décision du directeur dans les 28 jours suivant la signification de la demande de réexamen, l'ordre ou les ordres sont réputés confirmés par le directeur. Dans ce cas, le titulaire de permis est réputé avoir reçu une copie de la décision avant l'expiration du délai de 28 jours.



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de l'article 154 de la *Loi de 2007 sur les foyers  
de soins de longue durée, L.O. 2007, chap. 8*

En vertu de l'article 164 de la Loi de 2007 sur les foyers de soins de longue durée, le titulaire de permis a le droit d'interjeter appel, auprès de la Commission d'appel et de révision des services de santé, de la décision rendue par le directeur au sujet d'une demande de réexamen d'un ordre ou d'ordres donnés par un inspecteur. La Commission est un tribunal indépendant du ministère. Il a été établi en vertu de la loi et il a pour mandat de trancher des litiges concernant les services de santé. Le titulaire de permis qui décide de demander une audience doit, dans les 28 jours qui suivent celui où lui a été signifié l'avis de décision du directeur, faire parvenir un avis d'appel écrit aux deux endroits suivants :

À l'attention du registraire  
Commission d'appel et de révision  
des services de santé  
151, rue Bloor Ouest, 9e étage  
Toronto (Ontario) M5S 2T5

Directeur  
a/s Coordinateur des appels  
Inspection de soins de longue durée  
Ministère de la Santé et des Soins de longue durée  
1075, rue Bay, 11e étage  
Ontario, ON  
M5S-2B1  
Fax: 416-327-7603

La Commission accusera réception des avis d'appel et transmettra des instructions sur la façon de procéder pour interjeter appel. Les titulaires de permis peuvent se renseigner sur la Commission d'appel et de révision des services de santé en consultant son site Web, au [www.hsarb.on.ca](http://www.hsarb.on.ca).

**Issued on this 14th day of November, 2016**

**Signature of Inspector /**

**Signature de l'inspecteur :**

**Name of Inspector /**

**Nom de l'inspecteur :** Melanie Northey

**Service Area Office /**

**Bureau régional de services :** London Service Area Office